



PUBLIC NOTICE OF MEETING OF THE

Arizona Early Childhood Development & Health Board

Pursuant to A.R.S. §8-1194(A) and A.R.S. §38-431.02, notice is hereby given to the members of the First Things First Arizona Early Childhood Development & Health Board, and to the general public that the Board will hold a **Regular Telephonic Meeting open to the public on Tuesday, July 22, 2013 beginning at 11:00 a.m. Members of the public can attend this meeting at the First Things First Office, 4000 North Central Avenue, Suite 800, Phoenix, Arizona 85012.** Some members of the Board may elect to attend telephonically.

Pursuant to A.R.S. § 38-431.03 (A) (1), A.R.S. § 38-431.03(A) (2) and A.R.S. § 38-431.03 (A) (3), the Board may vote to go into Executive Session, which will not be open to the general public, to discuss personnel items, records exempt from public inspection and/or to obtain legal advice on any item on this agenda.

The Board may hear items on the agenda out of order. The Board may discuss, consider, or take action regarding any item on the agenda. The Board may elect to solicit public comment on any of the agenda items.

The meeting agenda is as follows:

1. Call to Order **Steve Lynn, Chair**

2. Conflict of Interest **Steve Lynn, Chair**
Board Members will Address Potential Conflicts of Interest Regarding Items on this Agenda.

3. Consent Agenda **Steve Lynn, Chair**
All items on the agenda that are in *italics, underlined*, and marked with an asterisk (*) are consent matters and will be considered by a single motion with no discussion. All other items will be considered individually. Any matter on the consent agenda will be removed from the consent agenda and discussed upon the request of any Board member.

Pursuant to A.R.S. § 38-431.03 (A) (1), A.R.S. § 38-431.03(A) (2) and A.R.S. § 38-431.03 (A) (3), the Board may vote to go into Executive Session, which will not be open to the general public, to discuss personnel items, records exempt from public inspection and/or to obtain legal advice on any item on this Consent Agenda.

*A. *Statewide and Regional Partnership Council New and Revised Strategies, Grants and Contract Agreement Amendments, Inter-Governmental Agreements and Direct Council Implementation (Attachment #1) Revised Strategies, (Attachment #2) Agreement Amendments*

4. Regional Boundary Taskforce Maricopa Recommendations **Steve Lynn, Chair**
(Discussion and Possible Approval) (Attachment #3) **Michelle Katona, CRO**

5. Discussion and Possible Approval of **Michelle Katona, CRO**
RFGA Recommendations (Possible Executive Session)

Pursuant to A.R.S. § 38-431.03(A) (2), the Board may vote to go into Executive Session, which will not be open to the general public, to discuss records exempt from public inspection. Pursuant to A.R.S. §41-2702(E), all information in the grant application is confidential during the process of evaluation.

**6. Quality First Policies – Second Reading
(Discussion and Possible Approval)**

Ginger Sandweg, Sr. Director for Early Learning

A. Expectations of Progress (*Attachment #4*)

7. General Discussion

Board Members

The Board may engage in general discussion regarding items of possible interest as new business, regarding the agency's mission, goals, initiatives and priorities and strategies. The Board's discussion may include First Things First staff members. No official action will be taken at this time; any matters deemed appropriate for future action will be placed on a future agenda for deliberation and a possible vote.

8. Next Meeting – August 27, 2013 – Phoenix, Arizona

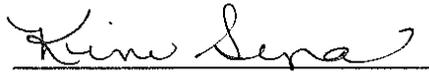
Steve Lynn, Chair

9. Adjourn

A person with a disability may request a reasonable accommodation such as a sign language interpreter by contacting Kim Syra, Board Administrator, Arizona Early Childhood Development and Health Board, 4000 North Central Avenue, Suite 800, Phoenix, Arizona 85012, telephone (602) 771-5026. Requests should be made as early as possible to allow time to arrange the accommodation.

Dated this 11TH day July 2013

ARIZONA EARLY CHILDHOOD DEVELOPMENT & HEALTH BOARD



Kim M. Syra, Board Administrator



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AGENDA ITEM: Regional Council New and Revised Strategies and Government Agreements

BACKGROUND: The following Regional Councils are requesting changes to their SFY14 funding Plans.

Phoenix Regional Area: South Phoenix

Northeast Regional Area: Navajo Nation

West Regional Area: LaPaz Mohave and Yuma

Central East Regional Area: Gila

In addition, Navajo Apache and Hualapai Tribe Regional Partnership Councils are requesting approval of various government agreements for SFY14.

Letters from the Regional Council Chairs are included for your review and provide information on the request(s). A funding plan financial summary is provided to illustrate the changes to the overall funding plan.

RECOMMENDATION: The Interim CEO recommends approval of all the proposed strategies and funding levels and the government agreements presented.



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July 12, 2013

Chairman Lynn and Members of the Board
First Things First
4000 N. Central Avenue, Suite 800
Phoenix, Arizona 85012

Dear Chairman Lynn:

The Gila Regional Partnership Council would like to present to the First Things First Board changes to the SFY14 funding plan for consideration of approval. The Gila Regional Partnership Council at their regular meeting on June 21, 2013 met and approved the addition of an Early Learning Expansion and Start Up Strategy not to exceed \$75,000 for FY14. This would allow for the development of a Quality First Early Learning/Child Care Center in the Globe/Miami area. The start-up funding will provide for equipment and materials, consultation, personnel and tuition supports. This project will require no capital expenditures.

Lack of quality child care in the Globe/Miami area has been identified as a high priority for the Regional Council. Currently only two child care homes and one pre-kindergarten program in the Globe/Miami area are participating in Quality First. The majority of the Quality First centers and scholarships are supporting children in the Payson area, creating an imbalance in the availability of affordable child care in the Gila Region. Working parents in the Globe/Miami area have no accesses to quality child care as the only Quality First center is a preschool class that meets for only two hours a day, four days a week. The Regional Council has been working with key community stakeholders to address this critical need in the Globe/Miami community. The community partners have worked diligently to develop public-private partnerships to meet this critical need for quality child care. The Miami School District has tentatively approved the use of a vacant school building and other funding grants are pending to assist with start-up costs, licensure fees and partial staffing for this project.

Carry forward from FY13 will cover the costs of this new strategy in the FY14 funding plan. Thank you for your consideration.

Respectfully,

Sue Yale, Chair
Gila Regional Partnership Council

Strategy: EXPANSION/START-UP EARLY CARE AND EDUCATION**Strategy Description**

Recruit new or existing providers to begin to serve or expand early care and education programs. Supports may include the following: assist with planning, licensing and/or certification process for new early care and education centers or homes, or provide support to a provider to improve the quality of early learning facilities or programs.

Strategy Narrative

The Gila Regional Partnership Council has identified a need to increase the number of children who receive high quality early care and education services in order to improve school readiness, with an identified priority area of Globe/Miami.

High quality early care and education programs are strongly linked to both academic and life-skills success among all children, but especially those from families with several risk factors such as low income, low education levels of parents or caregivers, or single parent households.

Regional funding for this strategy will support the start-up and expansion of programming for those children who may not otherwise have access to high quality early care and education due to a lack of licensed and/or certified providers in particular neighborhoods or localities. Start-up activities are needed to support the expansion of early care and education programs in the Globe/Miami community due to known shortages in access to regulated early learning programs.

The program will apply and receive a license to provide early care and education from the Department of Health Services prior to enrolling children to be served through this strategy. Upon becoming licensed, the program will also be enrolled in the Quality First program. The following components will be included:

- Coaching and technical assistance by mentors to plan a new classroom or program site;
- Child care licensing and/or certification fees;
- Facility improvements to equip the setting or renovate/expand an existing site;
- Furniture, supplies, play equipment, etc... to create a quality early learning environment;
- Personnel and employee related expenses to support hiring highly qualified staff.

This project will require no capital expenditures.

Target Population Description

The target population for this strategy is children 0-5. The regional council has prioritized the Globe/Miami area in the Gila Region.

Target Service Units	SFY 2013	SFY 2014	SFY 2015
Number of increased slots for participating children	-	0*	-
Number of center based providers served	-	1	-
Funding Level	SFY 2013	SFY 2014	SFY 2015
	-	\$75,000	-

*Due to the fact that this center is not yet licensed through DHS, regional council does not know exactly how many slots will be provided through this opportunity.



Proposed Funding Plan Summary

FY 2014 - Gila

Total Allocation:		\$991,958					
Strategy	Original Allotment	Current Allotment	Proposed New Allotment	Awarded Amount	Proposed Amendment Amount	New Proposed Awarded Amount	Recalculated Unawarded
Care Coordination/Medical Home	\$190,000	\$190,000	-	\$190,000			-
Child Care Health Consultation	\$22,680	\$22,680	-	\$20,419		\$563	\$1,698
Community Awareness	-	-	-				-
Expansion: Increase slots and/or capital expense	-	-	\$75,000				\$75,000
Media	-	-	-				-
Parent Education Community-Based Training	\$137,000	\$137,000	-	\$137,000			-
Parent Outreach and Awareness	\$65,000	\$65,000	-	\$65,000			-
Quality First	\$131,165	\$131,165	-	\$129,818			\$1,346
Quality First Child Care Scholarships	\$259,511	\$259,511	-	\$259,511			(\$0)
Scholarships TEACH	-	-	-				-
Statewide Evaluation	\$34,439	\$34,439	-				\$34,439
Total Allotment:	\$839,795	\$839,795	\$75,000	\$801,748		\$563	\$112,483
	Total Unallotted:	\$152,163					



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July 12, 2013

Steven W. Lynn, Chairman
First Things First Board
4000 North Central Avenue, Suite 800
Phoenix, Arizona 85012

RE: Hualapai Tribe Regional Partnership Council Award for Expansion

Dear Chairman Lynn:

The Hualapai Tribe Regional Partnership Council is seeking your approval to enter into an agreement with the Hualapai Tribe Department of Education and Training in the amount of \$30,293 for Expansion of Early Care and Education, a strategy approved by the Board as part of our SFY14 Regional Funding Plan.

Under this agreement, the Child Care Program of the Hualapai Tribe Department of Education and Training expands access to safe, high quality, and nurturing early care and education for infants in the region. The budget proposed in the grant agreement will equip the infant room at the new Hualapai Day Care Center – Hmany Ba Viso:jo. The target service numbers for the program are ten slots and one center.

The total amount of funding to be awarded under this agreement for SFY14 is \$30,293, with a seven month funding period beginning August 1, 2013 and going through February 28, 2014.

The Hualapai Tribe Regional Partnership Council approved this recommendation during a Special Meeting held on June 27, 2013. On behalf of the Hualapai Tribe Regional Partnership Council, I respectfully request that the Board approve the Regional Council's recommendation for the proposed agreement.

Thank you for your consideration.

Respectfully,

Reverend Pete Imus, Chair
Hualapai Tribe Regional Partnership Council



Proposed Funding Plan Summary

FY 2014 - Hualapai Tribe

Total Allocation:		\$150,219					
Strategy	Original Allotment	Current Allotment	Proposed New Allotment	Awarded Amount	Proposed Amendment Amount	New Proposed Awarded Amount	Recalculated Unawarded
Expansion: Increase slots and/or capital expense	-	\$30,293	-	-	-	\$30,293	-
Food Security	\$5,831	\$5,831	-	\$5,831	-	-	-
Home Visitation	\$104,861	\$104,861	-	\$104,861	-	-	-
Native Language Preservation	-	-	-	-	-	-	-
Scholarships TEACH	\$6,600	\$6,600	-	\$6,600	-	-	-
Statewide Evaluation	\$2,633	\$2,633	-	-	-	-	\$2,633
Total Allotment:	\$119,925	\$150,218	-	\$117,292	-	\$30,293	\$2,633
Total Unallotted:		\$1					



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May 17, 2013

Steven W. Lynn, Chairman
First Things First Board
4000 North Central Avenue, Suite 800
Phoenix, Arizona 85012

Dear Chairman Lynn:

On behalf of the La Paz/Mohave Regional Partnership Council, I am pleased to present the following change to our funding plan:

- An increase of \$12,000 in the allotment for the Regional Needs and Assets Report in SFY14 from \$30,000 to \$42,000.

The La Paz/Mohave Regional Partnership Council met, considered, and approved the action on Thursday, May 23, 2013. The additional funding for our Regional Needs and Assets Report will support data collection in three key areas. First, a phone-based census of regulated and unregulated child care providers (centers and homes) listed with Child Care Resource & Referral, Head Start, and public school-based preschools in the region to assess how many children ages birth through five are currently served in early learning programs in the region, by age and type of program. This will assist in determining the demand and capacity for early learning programs for children birth through five in the region.

Second, key informant interviews will supplement the base report by further exploring early childhood system priorities from the perspective of various system partners. Four (4) stakeholder groups that are a high priority within the region will be the focus, including: K-12 Educators (Superintendents, Principals, and Kindergarten Teachers); Child care providers serving children ages birth through five (Head Start and private/public providers); Health Care Providers (oral health, mental health, specialists/ therapists, and vision); and local state agency and non-profit providers (representatives from DES, CPS, AZEIP, DDD, ADE, DHS, and County Health Departments). And third, an online survey of health care providers which will supplement the key informant interviews with this stakeholder group, in recognition of the challenges of committing health care providers to phone interviews. This work will assist the regional council in determining readiness and establishing short and long term priorities for system building.

The La Paz/Mohave Regional Council is confident the increase will allow additional data collection that is necessary to support informed decision-making and planning.

Thank you for your consideration.

Respectfully,

Riley Frei, Chair
La Paz/Mohave Regional Partnership Council



Proposed Funding Plan Summary

FY 2014 - La Paz/Mohave

Total Allocation:		\$5,654,399				
Strategy	Original Allotment	Current Allotment	Proposed New Allotment	Awarded Amount	New NON-RFGAs	Recalculated Unawarded
Child Care Health Consultation	\$52,920	\$52,920	-			\$52,920
Community Awareness	\$30,000	\$30,000	-			\$30,000
Community Based Professional Development	\$400,000	\$400,000	-			\$400,000
Community Outreach	\$83,000	\$83,000	-			\$83,000
Court Teams	\$400,000	\$400,000	-			\$400,000
Expansion: Increase slots and/or capital expense	\$264,300	\$264,300	-			\$264,300
Family Support – Children with Special Needs	\$150,000	\$150,000	-			\$150,000
Family, Friends & Neighbors	\$100,000	\$100,000	-			\$100,000
Home Visitation	\$1,200,000	\$1,200,000	-			\$1,200,000
Needs and Assets	\$30,000	\$30,000	\$42,000			\$42,000
Pre-Kindergarten Scholarships	\$1,444,090	\$1,444,090	-			\$1,444,090
Quality First	\$359,682	\$359,682	-			\$359,682
Quality First Child Care Scholarships	\$346,973	\$346,973	-			\$346,973
Scholarships TEACH	-	-	-			-
Statewide Evaluation	\$193,948	\$193,948	-			\$193,948
Total Allotment:	\$5,054,913	\$5,054,913	<b style="color: red;">\$42,000			\$5,066,913
Total Unallotted:		\$599,486				



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July 12, 2013

Steven W. Lynn, Chairman
First Things First Board
4000 North Central Avenue, Suite 800
Phoenix, Arizona 85012

RE: Navajo/Apache Regional Partnership Recommended Agreements for Parent Outreach and Awareness

Dear Chairman Lynn:

The Navajo/Apache Regional Partnership Council is seeking your approval to enter into an agreement with the University of Arizona Cooperative Extension in the amount of \$99,993.30, and an additional agreement with the Navajo County Library District in the amount of \$60,000.00, for our Parent Outreach and Awareness strategy. These agreement recommendations are in response to the Parent Outreach and Awareness Strategy approved by the Board as part of our SFY14 Regional Funding Plan.

- University of Arizona Cooperative Extension, \$99,993.30

The proposed program to be implemented by The University of Arizona Cooperative Extension will have a specific focus on nutrition education and obesity prevention using the Eat Right for Life curriculum. Workshops will be held in order to provide parents and families with information on child health topics, specifically nutrition and wellness. The Eat Right for Life Curriculum is research-based and an effective curriculum when used in a community-based environment within low-income populations. The curriculum offers 20 stand-alone lessons that are available in both English and Spanish. The lessons cover key nutritional topics. Approximately 8 workshops a month will be offered across the Navajo/Apache region, with a contracted service unit of 80 workshops over the course of SFY14.

The proposed target population for this project is pregnant women, parents, caregivers of children birth through age five at 185 percent FPL or below, and child care provider centers and community organizations involved with children birth through 5, as well as their parents and caregivers.

- Navajo County Library District, \$60,000.00

Navajo/Apache Regional Partnership Council

The proposed program to be implemented by the Navajo County Library District will have a specific early literacy focus. The Library District will hold parent workshops in collaboration with Head Starts in both Navajo and Apache Counties, at Living Hope Women's Centers in both counties, at the Naomi House in Navajo County, and such other locations as may present themselves during the course of the eleven-month grant period. These programs will encourage the development of vocabulary and use of language in a variety of settings, phonemic awareness, phonological awareness, and an understanding of how books and writing work, while encouraging parents in talking, singing, playing, reading, and interacting with their children. The contracted service units for this agreement are 50 workshops and the distribution of 4000 children's books. The proposed target population for this project is all children younger than age 6 and their parents, grandparents, foster parents and caregivers in the Navajo/Apache Region.

Each of these projects has been provided in the Navajo/Apache Region over the past three years, and have each been successful. During SFY14 budget planning, the Navajo/Apache Regional Partnership Council expanded the funds available on our existing Parent Outreach and Awareness strategy to ensure sufficient funds to continue this work. A single Request for Grant Application (RFGA) was let in February 2013 for the SFY14 Parent Outreach and Awareness strategy; however, no award was made. In April 2013, the Navajo/Apache Regional Partnership Council directed staff to pursue two distinct inter-governmental agreements to address the nutrition education and early literacy components of the Parent Outreach and Awareness strategy.

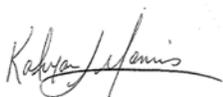
The total amount of funding to be awarded under these Agreements for SFY14 is \$159,993.30. The initial funding period for each is August 1, 2013 through June 30, 2014 with potential renewal of the Agreements based on performance and continuation of the strategy by the Regional Council. The potential renewal periods are as follows:

- 1st renewal period: July 1, 2014– June 30, 2015
- 2nd renewal period: July 1, 2015– June 30, 2016

The Navajo/Apache Regional Partnership Council respectfully requests that the Arizona Early Childhood Development and Health Board approve the Council's request. The Regional Council is confident that the proposed Agreement is in the best interest of children and families in the Navajo/Apache Region, and supports the Board approved priorities.

Thank you for your consideration.

Respectfully,



Kalman Mannis
Navajo/Apache Regional Partnership Council



Proposed Funding Plan Summary

FY 2014 - Navajo/Apache

Total Allocation:		\$2,516,361					
Strategy	Original Allotment	Current Allotment	Proposed New Allotment	Awarded Amount	Proposed Amendment Amount	New Proposed Awarded Amount	Recalculated Unawarded
Care Coordination/Medical Home	\$600,000	\$600,000	-	\$599,998			\$2
Child Care Health Consultation	\$10,080	\$10,080	-	\$9,076		\$398	\$607
Community Awareness	\$30,000	\$30,000	-				\$30,000
Community Based Professional Development Early Care	-	\$125,000	-				\$125,000
Community Outreach	\$85,000	\$85,000	-				\$85,000
FTF Professional REWARD\$	\$40,000	\$40,000	-	\$39,150			\$850
Media	\$10,000	\$10,000	-				\$10,000
Needs and Assets	\$40,000	\$40,000	-				\$40,000
Newborn Follow-up	\$100,000	\$100,000	-	\$99,994			\$6
Oral Health	\$136,000	\$136,000	-	\$136,000			-
Parent Outreach and Awareness	\$200,000	\$200,000	-			\$159,993	\$40,007
Quality First	\$59,265	\$59,265	-	\$1,941		\$53,729	\$3,595
Quality First Child Care Scholarships	\$156,477	\$156,477	-			\$156,477	\$0
Recruitment into Field	\$90,000	\$90,000	-	\$90,000			-
Scholarships non-TEACH	\$15,000	\$15,000	-	\$15,000			-
Scholarships TEACH	-	-	-				-
Statewide Evaluation	\$78,362	\$78,362	-				\$78,362
To Be Determined						\$2,986	(\$2,986)
Total Allotment:		\$1,650,184	\$1,775,184	-	\$991,159	\$373,583	\$410,443
Total Unallotted:		\$741,177					



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June 19, 2013

Steven W. Lynn, Chairman
First Things First Board
4000 North Central Avenue, Suite 800
Phoenix, Arizona 85012

Dear Chairman Lynn,

On behalf of the Navajo Nation Regional Partnership Council, I would like to request your approval for the following changes to the SFY14 Regional Funding Plan. The Regional Council requests to defund and remove the following strategies from the SFY14 Funding Plan, and move the allotted funds to the carry forward line for use in the SFY15 Funding Plan:

Pre-Kindergarten Scholarships – The Pre-Kindergarten providers enrolled in and rated through Quality First in SFY13 did not achieve a rating of 3 stars or higher. In SFY14 these programs will continue to be supported with Quality First Child Care Scholarships. In SFY14, there are no qualified early learning programs eligible for Pre-Kindergarten Scholarships.

Prenatal Outreach – In May 2012 the Regional Council released an RFGA for implementation of the Prenatal Outreach strategy. The Regional Council did not award the strategy. The Regional Council directed staff to further investigate the need for prenatal services for teens in the region and provide a recommendation. Based on staff research it has been determined there is currently insufficient data to provide the Regional Council with the necessary information that would enable them to make an informed decision regarding the type of or need for additional prenatal services. The Regional Council has directed staff to work with the 2014 Needs and Assets vendor to ensure appropriate data is identified and collected to aid them in determining if there is a need for additional prenatal services for teens in the region.

The Regional Council has reviewed and is requesting a reduction in SFY14 allotments to match grant awards for the following strategies so the Regional Council may utilize the SFY14 carry forward for the development of additional strategies or increase funding to current priorities within the Navajo Nation region for SFY15:

- **Decrease the Home Visitation strategy to \$389,966. The target service units will remain unchanged.**
- **Decrease the Parent Outreach and Awareness strategy to \$85,369. The target service units will remain unchanged.**

Navajo Nation Regional Partnership Council

The Navajo Nation Regional Partnership Council respectfully requests that the Arizona Early childhood Development and Health Board approve the Regional Council's requests. Thank you for your consideration.

Sincerely,

A handwritten signature in black ink that reads "Grace m Boyne". The signature is written in a cursive style with a large, stylized initial 'G'.

Grace Boyne, Vice-Chair



Proposed Funding Plan Summary

FY 2014 - Navajo Nation

Total Allocation:		\$11,257,207					
Strategy	Original Allotment	Current Allotment	Proposed New Allotment	Awarded Amount	Proposed Amendment Amount	New Proposed Awarded Amount	Recalculated Unawarded
Child Care Health Consultation	\$60,486	\$60,486	-	\$2,272		\$2,386	\$55,828
Community Awareness	\$50,000	\$50,000	-				\$50,000
Community Outreach	\$80,000	\$80,000	-				\$80,000
Expansion: Increase slots and/or capital expense	\$500,000	\$500,000	-				\$500,000
Family, Friends & Neighbors	\$200,000	\$200,000	-	\$200,000			-
Food Security	\$280,000	\$280,000	-	\$280,000			-
FTF Professional REWARD\$	\$67,500	\$67,500	-	\$67,500			-
Home Visitation	\$850,000	\$850,000	\$389,966	\$389,966			-
Media	\$65,000	\$65,000	-				\$65,000
Native Language Preservation	\$400,000	\$400,000	-				\$400,000
Needs and Assets	\$20,000	\$20,000	-				\$20,000
Nutrition/Obesity/Physical Activity	\$600,000	\$600,000	-	\$600,000			-
Oral Health	\$300,000	\$300,000	-	\$300,000			-
Parent Outreach and Awareness	\$100,000	\$100,000	\$85,369				\$85,369
Pre-Kindergarten Scholarships	\$477,418	\$477,418	0				-
Prenatal Outreach	\$100,000	\$100,000	0				-
Quality First	\$385,123	\$385,123	-	\$12,616		\$349,147	\$23,360
Quality First Child Care Scholarships	\$1,306,715	\$1,306,715	-			\$1,306,715	-
Reach Out and Read	\$72,698	\$72,698	-	\$72,698			-
Recruitment – Stipends/Loan Forgiveness	\$66,420	\$66,420	0	\$66,420			-
Scholarships non-TEACH	\$750,000	\$750,000	-	\$60,000		\$297,875	\$392,125
Scholarships TEACH	-	-	-				-
Statewide Evaluation	\$202,332	\$202,332	-				\$202,332
To Be Determined						\$19,407	(\$19,407)
Total Allotment:	\$6,933,692	\$6,933,692	\$475,335	\$2,051,472		\$1,975,529	\$1,854,608
Total Unallotted:		\$4,323,515					



FIRST THINGS FIRST

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July 1, 2013

Steven W. Lynn, Chairman
First Things First Board
4000 North Central Avenue, Suite 800
Phoenix, Arizona 85012

RE: South Phoenix Regional Partnership Council New Strategy Recommendation

Dear Chairman Lynn:

On behalf of the South Phoenix Regional Partnership Council, I am writing to request a modification to the SFY14 Regional Funding Plan. The original plan was submitted, and received Board approval, in January 2013. The Regional Council held back a proposal for developmental and sensory screening, pending further development by the Regional Council.

Since January, the Regional Council has held committee meetings under the direction of South Phoenix Regional Council Chair and Vice Chair, reviewed existing needs and assets in the region, examined the strategies in neighboring regions, and compiled both the qualitative and quantitative data to better assess the ongoing need the needs of service providers and families. The Regional Council convened an initial planning and stakeholder meeting where 31 individuals representing 13 different agencies participated.

At this time The Regional Council is requesting \$25,000 for a consultant to continue to convene the partners and conduct a planning process that will conclude with specific recommendations for how to approach screening in the South Phoenix region. The Regional Council will then bring back the full strategy for approval by the Board.

The South Phoenix Regional Partnership Council remains committed to aligning with the overall statewide early childhood health system and will receive a presentation on the FTF-funded Arizona Opportunities Assessment Report conducted by St. Luke's Health Initiatives and Charles Bruner. The Regional Council's expectation is to ensure the leveraging of knowledge, assets, and resources which includes a regional perspective, while working in tandem with any state information or effort.

The Regional Council met on June 18, 2013 and approved the recommendation as made by the committee. The South Phoenix Regional Partnership Council appreciates your consideration of this request.

Respectfully,

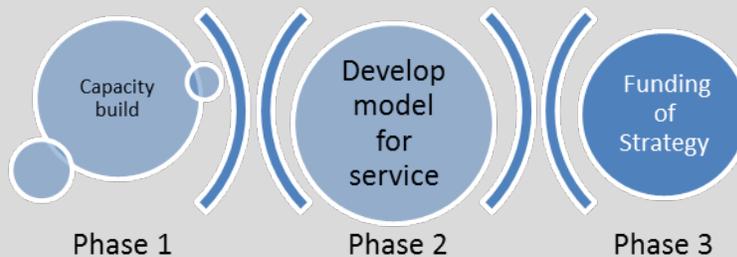
James Washington, MPH
Chair, South Phoenix Regional Partnership Council Chair

Strategy: Developmental and Sensory Screening

The Regional Council has been working on a strategy to support gaps in developmental and sensory screening. The Regional Council originally identified the following issues with the early intervention service delivery: 1) a gap in early identification and referral for delays or disabilities, 2) a gap in availability of services for non-qualifying children with an identified delay (below 50% disability), 3) a barrier in the cost to families through increasing parent participation fees, 4) 5% provider rate reductions under DDD families, and 5) reductions of appropriate services available at the local school districts such as speech and language, physical, and occupational therapies.

The South Phoenix Regional Partnership Council convened a committee to assess how best to approach the issues identified. The committee held a stakeholder with 38 individuals representing 13 different agencies. Several themes emerged from the stakeholder meeting: the need for better understanding of the landscape of unidentified developmental and sensory delays; identification and understanding of current services available to families/children; and the possible need for coordination of the available early intervention services families may access.

The South Phoenix Regional Partnership Council Developmental and Sensory strategy approach includes three phases: Phase I—coalition/capacity building with partners; Phase II—model development for service coordination and screenings including action planning (how could the strategy look and operate in the South Phoenix region); and Phase III—proposal and implementation of a strategy.



- Phase 1: Bring on a consultant to conduct short term planning and coalition work which could include convening regular meetings, data collection, identifying connections between programs to ensure a continuous intentional process.
- Phase 2: Develop plan with coalition, coordinated by consultant, for strategy implementation. In coordination with the ad hoc coalition, this work could simultaneously occur during community and stakeholder’s coalition/capacity building sessions being conducted by the consultant. If additional work is needed, possible additional work groups could be established to ensure consistent movement towards intended outcome (new/funded strategy).
- Phase 3: Pending outcome of Phases I and II

Following the first two phases, a new strategy may be proposed for the region. Phases I and II could take

from 8-12 months in total from planning to service delivery depending on multiple variables. **The Regional Council is seeking funding for Phase I and II at this time with the following deliverables identified:**

1. Develop an Action Plan
2. Provide Service Model Outline
3. Provide a Robust Implementation Plan
4. Provide Executive Summary

Alignment to Priorities and Indicators

Aligns with First Things First indicators 1, 5 and 10; Aligns with Regional Council Priority 4- All parents, including new parents, of young children will have access to information and support as needed.

Target Population

All children ages 0-5 years in the region.

Target Service Numbers	SFY14
	NA

Performance Measures - Not applicable at this time.

Allotment Total: \$25,000

Funding to support phase I and II: bringing on a consultant to accomplish phase I and II in SFY14.



Proposed Funding Plan Summary FY 2014 - South Phoenix

Total Allocation:		\$24,531,475					
Strategy	Original Allotment	Current Allotment	Proposed New Allotment	Awarded Amount	Proposed Amendment Amount	New Proposed Awarded Amount	Recalculated Unawarded
Care Coordination/Medical Home	\$1,298,555	\$1,298,555	-	\$965,669			\$332,886
Child Care Health Consultation	\$246,884	\$246,884	-	\$231,531			\$15,353
Community Awareness	\$15,000	\$15,000	-				\$15,000
Community Outreach	\$80,000	\$80,000	-				\$80,000
Comprehensive Preventative Health Programs	\$325,000	\$325,000	-	\$300,000			\$25,000
Court Teams	\$220,000	\$220,000	-	\$219,999			\$1
Developmental and Sensory Screening	-	-	\$25,000				\$25,000
Director Mentoring/Training	\$311,194	\$311,194	-	\$311,120			\$74
Evaluation	-	-	-				-
Family Resource Centers	\$1,200,000	\$1,200,000	-	\$1,158,627			\$41,373
Family Support Coordination	-	\$200,000	-				\$200,000
Family, Friends & Neighbors	\$700,000	\$700,000	-	\$700,000			-
FTF Professional REWARD\$	\$195,000	\$195,000	-	\$194,400			\$600
Home Visitation	\$2,300,000	\$2,300,000	-	\$2,299,082			\$918
Media	\$80,000	\$80,000	-				\$80,000
Mental Health Consultation	\$492,000	\$492,000	-	\$492,000			-
Needs and Assets	\$45,000	\$45,000	-				\$45,000
Oral Health	\$600,000	\$600,000	-	\$518,616			\$81,384
Parent Education Community-Based Training	-	-	-				-
Pre-Kindergarten Scholarships	\$1,186,310	\$1,880,736	-	\$1,880,736			-
Prenatal Outreach	\$550,000	\$550,000	-	\$549,994			\$6
Quality First	\$1,557,520	\$1,557,520	-	\$1,541,532			\$15,988
Quality First Child Care Scholarships	\$5,683,292	\$5,028,109	-	\$5,028,109			-
Recruitment – Stipends/Loan Forgiveness	\$300,000	\$300,000	-	\$290,895			\$9,105
Regional Family Support Strategies	\$45,000	\$45,000	-				\$45,000
Scholarships TEACH	-	-	-				-
Statewide Evaluation	\$929,920	\$929,920	-	\$929,920			-
Total Allotment:	\$18,360,675	\$18,599,918	\$25,000	\$17,612,230			\$1,012,688
Total Unallotted:		\$5,931,557					



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Vice Chair

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July 12, 2013

Steve Lynn, Chairman
First Things First
4000 N. Central Avenue, Suite 800
Phoenix, AZ 85012

Dear Chairman Lynn:

The Yuma Regional Partnership Council recommends the addition of a new Parent Outreach and Awareness strategy. This change was approved by the Regional Council at their meeting on April 16, 2013.

The Regional Council has a high priority on enhancing the early childhood system in Yuma. During our recent discussions around this topic the Regional Council has taken the time to reflect and listen to the region's grant partners and agencies that are part of the system. As a result, the Regional Council has determined that an important element of the early childhood system is providing information to families about the services available in the region.

The intent of this parent outreach and awareness strategy is to develop a family resource guide in the region. The resource guide will not only inform families of all the programs and agencies in the region but will also allow for programs to have a tool to refer families to appropriate services. It also provides our Regional Council with an improved picture of which programs we might want to collaborate with and what is needed in the region to enhance the early childhood system.

According to the First Things First Family and Community Survey on Early Childhood, 2010, Arizona's parents understand that early childhood development is important, with over 75% of parents acknowledging that they can significantly impact children's brain development at or before birth. While Arizona's parents understand the importance of early brain development, not all are sure what they can do to best support their child's optimal development. Results also indicate that parents can benefit from clear, research based information to help them support their child. If approved the resource guide will help inform families to best support their children at the same time the guide allows the Regional Council to enhance their system work.

The Yuma Regional Council is recommending that the allotment for the Media Strategy be reduced by \$20,000. These funds would then be used to create the Parent outreach and awareness strategy. The final SFY14 budget will reflect:

Funding Plan Change if approved:

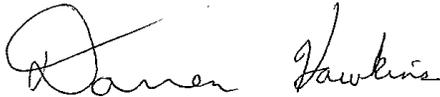
- Parent Outreach and Awareness: \$20,000

- Media Strategy: \$89,263

The Parent and Outreach strategy will work through Moses, a media marketing firm to develop an agreement with the Yuma Sun (Yuma Sun Media). The family resource guide will be part of their quarterly magazine, "Raising Yuma". An electronic version of the magazine will also be accessible by the Yuma Sun web page.

On behalf of the Yuma Regional Partnership Council I thank you for your consideration of this request.

Respectfully,

A handwritten signature in cursive script that reads "Darren Hawkins". The signature is written in black ink and is positioned above the typed name and title.

Reverend Dr. Darren Hawkins, Chair
Yuma Regional Partnership Council

Strategy: PARENT OUTREACH AND AWARENESS**Strategy Description**

Improves child development by educating parents and connecting them to resources and activities that promote healthy growth and school readiness. Provides families with education, materials and connections to resources and activities that promote healthy development and school readiness.

Strategy Narrative

The Yuma Regional Partnership Council has identified a need to enhance its early childhood system by educating parents and connecting them to resources and activities that promote healthy growth and school readiness. This strategy will educate and connect families to resources and activities that promote healthy development and school readiness in order to improve school readiness.

According to the First Things First Family and Community Survey on Early Childhood 2010, Arizona's parents understand that early childhood development is important, with over 75% of parents acknowledging that they can significantly impact children's brain development at or before birth. While Arizona's parents understand the importance of early brain development, not all are sure what they can do to best support their child's optimal development. Results also indicate that parents can benefit from clear, research based information to help them support their child. The Parent Outreach And Awareness strategy will help inform families to best support their children at the same time the guide provides the council and the community a current picture of the entire early childhood system in the region. This vital information will help move our early childhood system forward.

The Parent and Outreach strategy will work through Moses, a media marketing firm to develop an agreement with the Yuma Sun (Yuma Sun Media). The family resource guide will be part of their quarterly magazine, "Raising Yuma".

August: 10,245 copies, November: 10, 245 copies, February: 10,245 copies, April: 10,245 copies

The magazine will also be accessible through the Yuma Sun web page and the strategy will also include paid media, to include: advertisement in the Yuma Newspaper, Yuma Sun Website, link to FTF Website, Mom E-Newsletter, Raising Yuma Magazine, and a column in each edition of Raising Yuma, written by First Things First staff.

Target Population Description

The target population for this strategy includes families with children ages zero to five. The family resource guide will target families by being accessible at local preschools, elementary schools, libraries, medical offices, regional clinics, retail locations, military bases and city and county offices. The resource guide will also be available online free to all families in the region.

Target Service Units	SFY 2014	SFY 2015
Number of local resource guides distributed	40,980	40,980
Funding Level	SFY 2013	SFY 2014
	\$20,000	\$20,000



Proposed Funding Plan Summary

FY 2014 - Yuma

Total Allocation:		\$8,400,737					
Strategy	Original Allotment	Current Allotment	Proposed New Allotment	Awarded Amount	Proposed Amendment Amount	New Proposed Awarded Amount	Recalculated Unawarded
Child Care Health Consultation	\$97,991	\$92,966	-	\$83,198		-	\$9,769
Community Awareness	\$35,000	\$35,000	-				\$35,000
Community Based Professional Development Early Care	\$200,000	\$200,000	-	\$200,000			-
Community Outreach	\$83,000	\$83,000	-				\$83,000
Expansion: Increase slots and/or capital expense	\$15,000	\$15,000	-	\$15,000			-
Family Support – Children with Special Needs	\$280,000	\$280,000	-	\$280,000			-
Family, Friends & Neighbors	\$150,000	\$150,000	-	\$150,000			-
Food Security	\$50,000	\$50,000	-	\$50,000			-
Home Visitation	\$1,458,774	\$1,458,774	-	\$1,184,583			\$274,191
Inclusion of Children with Special Needs	\$230,991	\$230,991	-	\$230,989			\$2
Media	\$109,263	-	\$89,263				\$89,263
Mental Health Consultation	\$123,000	\$123,000	-	\$123,000			-
Needs and Assets	\$25,000	\$25,000	-				\$25,000
Oral Health	\$303,266	\$303,266	-	\$303,266			-
Parent Education Community-Based Training	\$190,000	\$190,000	-	\$190,000			-
Parent Outreach and Awareness	-	-	\$20,000				\$20,000
Pre-Kindergarten Scholarships	\$1,012,704	\$1,012,704	-	\$1,012,704			-
Quality First	\$523,026	\$492,097	-	\$487,045			\$5,052
Quality First Child Care Scholarships	\$1,163,829	\$1,018,420	-	\$1,018,420			-
Reach Out and Read	\$100,000	\$100,000	-	\$100,000			-
Recruitment – Stipends/Loan Forgiveness	\$87,330	\$87,330	-	\$87,330			-
Scholarships non-TEACH	\$55,000	\$55,000	-	\$55,000			-
Scholarships TEACH	\$52,800	\$52,800	-	\$52,800			-
Statewide Evaluation	\$267,233	\$267,233	-	\$267,233			-
Total Allotment:	\$6,613,207	\$6,322,581	\$109,263	\$5,890,568		-	\$541,277
Total Unallotted:		\$2,078,156					



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AGENDA ITEM: Statewide and Multi-Regional Agreements and Amendments

BACKGROUND: The attached document provides information on an amendment for a funding decrease related to the FTF Professional REWARD\$ strategy.

RECOMMENDATION: The CEO recommends approval of the proposed amendment and funding levels.



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Program Strategies					
Funding Plan	Strategy Summary	Agreement Type	Prior Award	Amended Award	Difference
Statewide <i>Central Maricopa</i> <i>Central Phoenix</i> <i>Central Pima</i> <i>Coconino</i> <i>Navajo Apache</i> <i>Navajo Nation</i> <i>North Phoenix</i> <i>North Pima</i> <i>Pinal</i> <i>San Carlos Apache Tribe</i> <i>South Phoenix</i> <i>South Pima</i> <i>Southeast Maricopa</i> <i>Yavapai</i>	REWARD\$ <ul style="list-style-type: none"> Amendment to the RFGA agreement with Valley of the Sun United Way to support early care and education practitioners continue their education and increase their earnings, with the desired outcome of retention of a quality workforce. The Southeast Maricopa Regional Council has decreased their allotment for this agreement by \$49,750. New FY14 Southeast Maricopa Regional Allotment is \$200,000 	Agreement Type: RFGA Contract Effective Date: July 1, 2013 – June 30, 2014	\$1,853,550	\$1,803,800	\$49,750



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AGENDA ITEM: Regional Boundary Task Force Recommendation: Consolidation of Northeast and Central Maricopa regions

BACKGROUND: At the June 2013 Board meeting, the recommendation by the Regional Boundary Task Force to consolidate the existing Northeast and Central Maricopa regions into a new East Maricopa region was held by the Board to allow for additional discussion with the regional councils. On June 25, 2013 Chairman Lynn, Vice Chair Powell and Member Mathis Basha met with regional council leadership from Central and Northeast Maricopa to discuss the concerns raised by the Central Maricopa Regional Council which included the following:

- Alignment of regions based on demographics, initiatives, level of poverty, community need, and available resources.
- Potential that merging these two regions could “water down the need” for services to the most vulnerable children in both regions.
- FTF is a relatively young organization, so a change to boundaries should be made with strong evidence, input, and data to support the consolidation.
- Consolidation of regions would require a requisite reduction in the number of regional partnership council members, and therefore a reduction of opportunity and growth with our future early childhood leaders.

The data that was reviewed and considered by the Regional Boundary Task Force on the Central and Northeast Maricopa regions was summarized and distributed at the meeting to provide a deeper understanding on how the Task Force came to make this recommendation. This summary is also attached for the Board.

The meeting provided the opportunity for regional council leadership to ask questions and share their feedback about the recommendation provided by the Task Force. At the conclusion of the meeting, agreement was reached by regional council leadership, to work together to ensure the transition to a consolidated region would be a smooth one.

RECOMMENDATION: The Interim CEO recommends approval of the regional boundary recommendation put forth by the Regional Boundary Task Force and adoption

of the regional boundary for implementation in SFY15.

Central and Northeast Maricopa Data Summary

Region	2010 Census # of Children 0-5	2010 Census (ACS) # of Children in Poverty 0-5	SFY Funds Available
Central Maricopa	31,001	5,300	\$14,127,021
Northeast Maricopa	13,997	954	\$4,233,452

	Region Priorities to be Addressed					
	Family Support	Quality and Access to Early Care and Education	Access to Health Services including oral health	Children with Developmental Delays and Social Emotional Development	Coordination	Community Awareness
	<p>Limited access to high quality, diverse and relevant information and resources for families to support their child’s optimal development.</p> <p>Access to comprehensive family support and intervention.</p> <p>All parents, including new parents, of young children have access to information and support as needed.</p> <p>Lack of intensive family support programs and services for families and children in crisis.</p>	<p>Limited access to high quality early care and education (including infant and toddler settings).</p> <p>Increase access to high quality early care and education with a focus in the rural areas.</p> <p>Every child has access, including affordability, to high quality early care and education.</p> <p>Lack of affordable quality early care and education.</p> <p>Limited capacity in existing preschools serving low income children.</p>	<p>Limited access to early preventive medical and dental care for children birth – five years of age.</p> <p>Limited access to adequate health and dental care services, including preventative services, screening services, and follow-up services.</p> <p>Increase family and child care provider access to comprehensive health systems and prevention training.</p> <p>Every child will have access to high quality care with insurance or other coverage.</p> <p>Promote availability of resources that lead to effective utilization of preventative health care.</p> <p>Access to early preventive medical and dental care.</p>	<p>Lack of support to meet the needs of children with developmental and social-emotional issues.</p> <p>Increase parent and caregiver access to child development information and identification of early developmental delays.</p> <p>Every child with special needs has total and equal access to health care and early care and education.</p> <p>Limited number of specialists in the early childhood development and health workforce to insure the healthy social-emotional development of young children.</p>	<p>Coordination of existing resources and services for young children and their families</p> <p>Improve service coordination.</p> <p>Access to coordinated services for young children and their families.</p> <p>Limited coordination and collaboration among service providers.</p>	<p>Build Public Awareness and Support.</p> <p>Limited knowledge and information about the importance of early childhood development and health.</p> <p>Increase understanding and information about the importance of early childhood development and health, and enhance networking, coordination and support by the community around early childhood development and health efforts.</p> <p>Limited understanding and information about the importance of early childhood development and health and limited support by the community around early childhood development and health efforts.</p>
NE Maricopa	X	X	X	X	X	X
Central Maricopa	X	X	X		X	

School Readiness Indicators	Children demonstrating school readiness at kindergarten entry...	children enrolled in 3-5 star early care	children receiving at least six well child visits within the first 15 months of life	children age 5 with untreated tooth decay	families who report they are competent and confident
Northeast Maricopa	X	X		X	X
Central Maricopa	X		X	X	X

Strategy	Central Maricopa	Northeast Maricopa	Grant Partners
Pre-Kindergarten Scholarships	X	X	VSUW
Quality First	X	X	VSUW
Quality First Child Care Scholarships	X	X	VSUW
Community-Based Professional Development Early Care and Education Professionals	X		MCCCD—Paradise Valley Community College
Director Mentoring/Training	X		SWHD
FTF Professional REWARD\$	X		VSUW
Scholarships non-TEACH	X		CAC
Scholarships TEACH	X	X	ASCC
Care Coordination/Medical Home	X		Academy of Pediatrics
Child Care Health Consultation	X	X	Maricopa County Health
Mental Health Consultation	X	X	SWHD
Oral Health	X	X	Dignity Health Foundation/Maricopa County Health
Family Support – Children with Special Needs		X	SWHD
Family Resource Centers	X		Chandler Christian Community Council, Chandler unified School District, Chicanos Por La Causa, Tempe Community Council
Home Visitation	X	X	Arizona Partnership For Children, Child Crisis Center, SWHD/ Ft. McDowell
Parent Education Community-Based Training	X	X	AZ Children’s Association/City of Scottsdale
Service Coordination (funding to support the Family Resource Center Collaboration Project in Maricopa and Phoenix)	X		FTF Directed
Community Awareness, Community Outreach & Media	X	X	FTF Directed Chandler Police Department



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AGENDA ITEM: Second Read on Quality First Policy for Expectations of Progress (QF PP –2)

BACKGROUND: The high stakes nature of Quality First Star Ratings requires the development of policies and procedures to formalize the processes that First Things First, Quality First grantee partners, and participating providers use to ensure viable communication and resolutions ensuring effective use of Quality First resources. In the development of the policy for Expectations of Progress, the draft policy was vetted in the past six months with Quality First providers and community stakeholders through a webinar and through other venues; through discussions with FTF regional, program and finance staff; and, also through the process used to solicit feedback on the FY15 Quality First model updates.

There were no changes recommended from the first read of this policy at the June 2013 Board meeting.

RECOMMENDATION: The CEO recommends review and approval of this policy.

The purpose of Quality First, Arizona's Quality Improvement and Rating System, is to support the quality of the early care and education provided to children birth – age 5.

The Quality First Rating Scale indicates the quality of programs from a Rising Star through the Highest Quality (1 star through 5 stars).

Once a program is rated, supports are provided to help remove barriers to increasing quality within the program. Supports include:

- A Quality First Coach who partners on-site with the provider to develop quality improvement goals, provide classroom observations and feedback, customize training for the program staff, review program policies to support best practices in implementation and provide resources;
- Financial incentives that can be used to purchase materials and supplies that enhance the learning environment, offset costs of facility improvements that enhance the environment, and to support professional development opportunities for program staff;
- Formal assessment reports that provide the program an outside look at the environment and practices based on standardized program assessment tools;
- Child Care Health Consultation, either on-site or over the phone, to ensure that best practices in health and safety are incorporated in the program;
- T.E.A.C.H. Early Childhood Arizona® Scholarships to support the attainment of a Child Development Associate Credential (CDA) or Associate's Degree in Early Childhood Education.
- Phone consultation in Early Childhood Mental Health and Inclusion of Children with Special Needs.

A significant investment is being made to support the achievement and maintenance of quality early experiences for children birth – age five. The expectation is that programs make progress and overcome barriers to increase quality throughout their enrollment in Quality First.

If progress is not made by a program, termination from Quality First may occur. The guidelines below outline the expectations for progress:

- Programs rated at 1 star must increase their rating to a 2 star or higher within 3 assessment cycles. This means that a program rated at 1 star will have 2 years of improvement supports before a 2 star or higher is expected.
- Programs rated at 2 stars must increase their rating to a 3 star or higher within 3 assessment cycles. This means that a program rated at 2 stars will have 2 years of improvement supports before a 3 star or higher is expected.

After the third assessment has been finalized, the First Things First Quality First Team will review each program individually that has not achieved the expectations above. The individual review will include obtaining information and communicating as identified below:

1. A Quality First Team Member will contact the program Director/Owner to inquire about barriers to achieving expectations.
2. A Quality First Team Member will contact the Coaching Grantee, Coaching Agency and Coach to inquire about the program's participation in Quality First.
3. The First Things First Early Learning Implementation Team will review the information and make a final determination regarding the enrollment status of the program.
4. A Quality First Team Member will communicate the final enrollment decision, in writing, to the program with a copy to the Quality First Coaching Grantee, Quality First Coach, and First Things First Regional Director.

Programs that are terminated from Quality First due to not meeting the Expectations of Progress will:

- have the opportunity to appeal the termination using the Appeal Process outlined in the Quality First Implementation Guide;
- be allowed to keep the purchases made with Quality First incentives, as long as the program continues services to children;
- maintain their T.E.A.C.H scholarship contracts for staff utilizing the scholarships through the end of each staff contract with T.E.A.C.H.
- have access to the Birth to Five Helpline for technical assistance and support, although on-site CCHC services may discontinue if the region has not funded CCHC outside of the Quality First package;
- **not be reimbursed** for child care and/or Pre-K scholarships as of the date of termination;
- have their Star Rating and Program information removed from the Quality First Website; and
- not be able to reapply for Quality First for three (3) years from the date of termination. First Things First will monitor applications to ensure this policy.

Programs that are not terminated from Quality First:

- May go through the corrective action process.
- Will maintain access to their T.E.A.C.H scholarships, child care scholarships, CCHC services, and incentives.

Starting August 1, 2013, all programs enrolled in Quality First will be monitored on the expectations listed above. The expectations will not be retroactive to programs that have been enrolled in Quality First prior to August 1, 2013. The timeline for monitoring the above expectations starts on August 1, 2013.