Arizona Early Childhood Development and Health Board
4700 West White Mountain Blvd., Suite A
Lakeside, Arizona 85929

Access to Additional Child Care Slots
Navajo/Apache Regional Partnership Council

Request for Grant Application (RFGA)
FTF-RC015-10-0092-00

Deadline	Grant Applications shall be submitted on or before 10:00 a.m. (Arizona MST) on May 22, 2009 at First Things First, 4700 West White Mountain Blvd., Suite A, Lakeside, Arizona 85929.
Procurement Guidelines	In accordance with A.R.S §41-2701, competitive sealed grant Applications for the services specified within this document will be received by First Things First at the above-specified location until the time and date cited. Grant Applications received by the correct time and date will be opened and the name of each Applicant will be publicly read. **Grant Applications must be in the actual possession of First Things First on or prior to the exact time and date indicated above. Telefaxed, electronic, or late grant Applications <u>shall</u> <u>not</u> be considered.** **Grant Applications must be submitted in a sealed envelope with the RFGA Number and the Applicant's name and address clearly indicated on the envelope.** All Applications must be typewritten and a complete grant Application returned along with the offer by the time and date cited above. **Additional instructions for preparing a grant Application are included within this document.** Applicants are strongly encouraged to read the entire Request for Grant Application document carefully. **It is the sole responsibility of Applicants to check the First Things First website for any changes to this RFGA, http://azftf.gov.**
Pre-Application Conference	Prospective Applicants are encouraged to attend a Pre-Application Conference on April 15, 2009 from 2:00 p.m. – 5:00 p.m. at Blue Ridge High School Campus, 1200 W. White Mountain Blvd., Lakeside, Arizona 85929. The purpose of the meeting is to discuss and clarify this Request for Grant Application.
Special Accommodations	Persons with a disability may request reasonable accommodation such as a sign language interpreter by contacting the Grants and Contracts Procurement Specialist at grants@azftf.gov or via Fax (602) 265-0009. Requests should be made as early as possible to allow time to arrange the accommodation.
Contract Information	<u>Service</u>: First Things First Regional Funding <u>Contract Type</u>: Cost Reimbursement <u>Contract Term</u>: The term of the contract shall commence on September 1, 2009 and shall remain in effect until June 30, 2010, unless terminated, cancelled or extended as otherwise provided herein.
Contact Information	Grants and Contracts Procurement Specialist First Things First Fax: (602) 265-0009 Email: grants@azftf.gov

FIRST THINGS FIRST

The right system for bright futures

CERTIFICATION

TO THE STATE OF ARIZONA, ARIZONA EARLY CHILDHOOD DEVELOPMENT AND HEALTH BOARD:

If awarded a grant, the Undersigned hereby agrees to all terms, conditions, requirements and amendments in this request for grant Application and any written exceptions, as accepted by the Arizona Early Childhood Development and Health Board in the Application.

APPLICANT OFFER

Arizona Transaction (Sales) Privilege Tax License No.:

_____

Federal Employer Identification No.:

_____

Name of Point of Contact Concerning this Application:

Name: _____

Phone: _____ Fax: _____

E-Mail:_____

_____
Name of Applicant

_____
Signature of Person Authorized to Sign Offer

_____
Address

_____
Printed Name

_____
City State Zip

_____
Title

By signature in the Offer section above, the Applicant certifies:

1. The submission of the Application did not involve collusion or other anti-competitive practices.
2. The Applicant shall not discriminate against any employee or Applicant for employment in violation of Federal Executive Order 11246, State Executive Order 99-4 or A.R.S. §41-1461 through §1465.
3. The Applicant has not given, offered to give, nor intends to give at any time hereafter any economic opportunity, future employment, gift, loan, gratuity, special discount, trip, favor, or service to a public servant in connection with the submitted offer. Failure to provide a valid signature affirming the stipulations required by this clause shall result in rejection of the offer. Signing the offer with a false statement shall void the offer, any resulting contract and may be subject to legal remedies provided by law.

ACCEPTANCE OF APPLICATION

The Application is hereby accepted. The Applicant is now bound to perform as stated in the Applicant's grant Application as accepted by the Arizona Early Childhood Development and Health Board and the Request for Grant Application document, including all terms, conditions, requirements, amendments, and/or exhibits.

This grant shall henceforth be referred to as Grant No. _____

Arizona Early Childhood Development and Health Board,
Awarded this _____ day of _____, 20_____

_____
Jeanne Weeks, Grants and Contracts Procurement Specialist

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What is the Arizona Early Childhood Development and Health Board (First Things First)?

In November 2006, Arizona voters passed Proposition 203, also known as **First Things First**, a citizen's initiative that funds quality early childhood development and health at the state and local level. The Proposition created a new state level board known as the Arizona Early Childhood Development and Health (AzECDH) Board, also known as the Board of First Things First, and the Regional Partnership Councils.

First Things First Mission

The mission of First Things First is to increase the quality of, and access to, early childhood programs that will ensure a child entering school arrives healthy and ready to succeed. This mission will principally be achieved through regional grants tailored to the specific needs and characteristics of the communities that the regions serve, with a focus on demonstrating improved outcomes around First Things First's six goal areas prioritized by the challenges the regions face. This mission is also accomplished through statewide initiatives that have been prioritized by the Board of First Things First.

This statewide policy and regional perspective are critical to the success of the First Things First mission. Early childhood development and health system initiatives from First Things First will be coordinated through statewide initiatives and regional priorities.

First Things First Goal Areas

The First Things First initiative specifies that programs undertaken by the Arizona Early Childhood Development and Health Board and the Regional Partnership Councils are to accomplish one or more of the following Goal Areas:

- Improve the quality of early childhood development and health programs.
- Increase the access to quality early childhood development and health programs.
- Increase access to preventive health care and health screenings for children through age five.
- Offer parent and family support and education concerning early childhood development and literacy.
- Provide professional development and training for early childhood development and health providers.
- Increasing coordination of early childhood development and health programs and provide public information about the importance of early childhood development and health.

What is the Funding Source?

The First Things First initiative provides for the distribution of funding through both statewide and regional grants.

Of the monies expended in a fiscal year from the First Things First program account, no more than ten percent may be used to fund statewide grants or programs. Statewide programs are considered those implemented across regional boundaries and are designed to benefit Arizona's children as a whole.

This Request for Grant Application is specifically dedicated to funding regional programs. Regional funding is based on the approval of the Regional Partnership Council funding plans submitted to the Board of First Things First. Funding is allocated to each Regional Partnership Council based on the population of children aged five or younger and the population of children aged five or younger whose family income does not exceed 100% of the Federal Poverty Level.

The Regional Partnership Council involved in the release of this Request for Grant Application includes the following:

- Navajo/Apache Regional Partnership Council

Who is Eligible to Apply for this Funding Opportunity?

First Things First awards grants to:

- Non-profit 501 (c) (3) organizations providing services in Arizona (both secular and faith-based)
- Units of Arizona government (local, county and state entities as well as schools and school districts)
- Federally recognized Tribal governments or entities providing services within Arizona
- Arizona institutions of higher learning (colleges and universities)
- Private organizations providing services in Arizona

All potential Applicants must demonstrate organizational, fiscal and programmatic capacity to meet the requirements described in the scope of work listed in this RFGA.

What is the Total Funding Amount Available in this Request for Grant Application?

This is a ten (10) month contract with an option for renewal for two (2) additional twelve (12) month periods. Approximately $183,008 is available for award to an Administrative Home with the expectation that one award be made. A maximum amount of $18,300 will be awarded to an Administrative Home who will be responsible for the management of the remaining balance of the funding, totaling approximately $164,708. First Things First reserves the right not to award the entire amount of available funds or to award an amount that is greater than the posted available funds. Renewal will be contingent upon satisfactory contract performance, evaluation and availability of funds.

Scope of Work: What Will This Grant Fund?

The Navajo/Apache Regional Partnership Council (RPC) had identified the need for regional implementation of the following strategies:

- Expand quality child care slots by providing planning, start-up and/or quality improvement grants for development, expansion or facility improvement in order to allow new child care centers to open and existing centers and homes to expand enrollment in regulated and quality settings, with special priority for infant and preschool care.

The Navajo/Apache Regional Partnership Council serves, and Applications submitted in response to this RFGA must serve Navajo County and Apache County deducting these four areas: White Mountain Apache Tribe, The Navajo Nation and The Hopi Tribe that are within Navajo and Apache Counties, and deducting those zip codes that comprise the City of Winslow from Navajo County.

The intent of the Navajo/Apache Regional Partnership Council is to fund an Administrative Home whose task will be to allocate grants to providers, monitor the use of awarded grant dollars, collect, maintain and report data related to performance measures as outlined in the attached Access and Affordability Expansion of Child Care Standards of Practice (Exhibit E) and below in this document, and to ensure compliance of eventual funded providers. The successful Applicant will be responsible for ensuring that funded providers meet the requirements of the Standards of Practice, and that any capital expenditure requirements are met. Additionally, the Administrative Home will be tasked with ensuring that all

funded programs adhere to the Arizona Early Learning Standards, and that any curriculums and/or classroom lessons plans adhere to these standards as well. Funded programs must also provide a plan to complete developmental screenings on all children enrolled using the Ages and Stages Questionnaire, or another appropriate developmental screening tool using the parent or other observer to report a child's growth and development, as well as the appropriate system in place to obtain and document parental permission for developmental screenings to take place.

The intent of the Navajo/Apache Regional Partnership Council is to increase the number of high quality regulated child care providers in un-served or underserved areas of the region through Planning Grants, Start-up Grants, Quality Improvement Grants, or Recruitment and Assistance. The Administrative Home will ensure that priority will be given for centers and homes expanding to serve infants and preschoolers.

The Navajo/Apache Regional Partnership Council wishes to expand high-quality child care programs through increasing enrollment numbers, expanding part-day programs to full-day care or expanding the ages that existing programs are able to serve.

Needs and Assets Reports from the state and region show that there is limited access to regulated, quality early care and education in Arizona. Access is even more difficult for infants and toddlers in rural areas of the state and region. Some areas have little or no regulated child care programs (centers or homes). Many providers report space as the most prohibitive barrier to providing more care, especially for infants and toddlers.

The First Things First (FTF) Strategic Plan Roadmap includes the goal area of "Increase access and affordability of quality early care and education". This is to be accomplished wherever care or education is provided; in a family child care home, a child care center, Head Start and Early Head Start, school-based program, and includes target populations of infants and toddlers, children three through five years, and children with special needs.

Research supports positive outcomes of children's enrollment in high-quality, consistent care and education programs in increasing early literacy and readiness factors that are necessary for school success. There are many examples of research that support high quality early childhood programming, and there are now researched models of affordability available as well. For example, The "More at Four Pre-Kindergarten" model allows quality early care and education to be provided in a variety of settings addressing affordability and availability for families.

The study of the "More at Four Pre-Kindergarten" model found the following:

- Children exhibited substantial developmental growth across multiple skill areas—language/literacy, math, general cognitive knowledge, and social skills.
- For Spanish-speaking children, growth occurred for skills assessed in both English and Spanish, with higher skill levels and growth in their home language associated with greater growth in skills in English.

Children at greatest risk made similar or even greater gains over time compared to their peers, although they entered the program with lower skill levels and still had not caught up in many areas by the end of kindergarten. Other states, such as New York and California have programs through the Low Income Investment Fund (LIIF) that provide early childhood professionals grants to improve, renovate and

expand early care and education settings. According to LIIF, the impact of these grants has been substantial in New York. Since 2003, LIIF has supported 3,300 early care settings through offering technical assistance to 15 early childhood professionals and 23 planning grants totaling $358,000.

This Request for Grant Application is seeking Applicants to address these specific Goals and Key Measures:

First Things First Goal Area to be addressed:

- Quality and Access

First Things First Goals to be addressed:

- First Things First will improve access to quality early care and education programs and settings.
- First Things First will increase the availability, quality and diversity of relevant resources that support language and literacy development for young children and their families.
- First Things First will increase availability of early care and education settings.

First Things First Key Measures to be addressed:

- Total number of children enrolled and vacancies in regulated early care and education programs as a proportion of the total population birth to age five
- Total number of infants and toddlers enrolled and vacancies in regulated early care and education programs as a proportion of total population birth to age three
- Total number of early care and education programs participating in the QIRS system
- Ratio of children referred and found eligible for early intervention
- Percentage of families of children birth through age five who report they maintain language and literacy-rich home environments (e.g., children hear language throughout the day, children have opportunities for listening and talking with family members, books and other literacy tools and materials are available and accessible to children)

Planning Grants, Start-up Grants, Quality Improvement Grants, or Recruitment and Assistance to increase the number of regulated child care provider grants would allocate funds toward any or all of the following: improvement, remodeling, expansion, or construction projects; recruitment to regulation of child care homes which would increase the quality of services or increase the capacity of early care and education services for children birth to age five. This opportunity will enable participants to develop business plans, architectural/building plans, and (must include) plans for sustainability. Programs may also identify need for resources to improve quality (i.e., playground equipment, minor renovation, costs associated with becoming licensed, certified or accredited).

<u>Administrative Agency for First Things First contractors:</u>
This strategy must be implemented in coordination and conformity with appropriate licensing authorities (i.e. Department of Health Services, Department of Economic Services Child Care Administration, appropriate governmental building construction/renovation authorities) to ensure compliance with appropriate guidelines, regulations, and laws. Applicants will adhere to State of Arizona/First Things First procurement policies and regulations. It is suggested that an administrative agency serve to deliver Planning Grants, Start-up Grants, Quality Improvement Grants, or Recruitment and Assistance in order to assure child care program compliance with all laws, policies and regulations.

<u>Eligibility for Child Care or Early Education Programs:</u>

The Administrative Home will ensure that priority will be given to increasing slots for infants and preschoolers. The Administrative Home will ensure that all funded providers be (if and when operating) regulated by state, federal, or tribal authority; or must be a lawfully operating child care home, serving four or fewer children for payment with intention and commitment to become a regulated child care home. Early care and education centers and homes receiving assistance must apply for participation in Quality First, or be Nationally Accredited by one of the state recognized accrediting organizations.

Funds to expand capacity and quality are in the following categories:

Planning Grants:
To provide funds for providers to work with construction experts to plan and design the most effective way to expand the number of slots in either an existing center or home or in a new center or home. Includes planning and pre-development costs; including feasibility/sustainability study, business plan development, architectural services and other associated planning costs.

Start-up Grants:
To provide funds for construction or remodeling of centers or homes in order to expand the number of slots. A center/home expanding its capacity should include demonstration of local need, specific plans for sustainability; staffing; other organizational and community support.

Grants may be used to assist with start-up to defray costs associated with physical renovations that will increase capacity, improve the quality of the classroom, or purchase of equipment such as furniture and supplies.

The Administrative Home must ensure that funded providers meet the following requirements if they are requesting funds for a construction project as part of their implementation plan. They must have a 50 percent match demonstrated at the time of their application. Additionally a description will include:

- Evidence of strong on-going support from the community and how such funding will enable this regional area to reach their pre-determined measurable outcomes and sustain efforts without grant funding.
- Description of other attempts to meet this need and narrative that describes how no other resources exist (other than matching funds) in the community to meet this need.
- Justification of how it is expected that sustainability and operational resources are available after the life of this grant award.
- Description of the anticipated possible ownership and maintenance for the capital asset should the entity no longer utilize the asset for the purpose for which funding support was approved by the Board.
- Describe the source and amount for the 50 percent matching requirement for new construction.

Quality Improvement Grants:
For quality improvements for centers or homes to purchase supplies, minor equipment, training, curriculum, etc. so that they are positioned to participate in Quality First! This would also include funds to maintain/pursue accreditation and outreach to centers or home to become accredited and/or participate in Quality First! This may include costs associated with regulation/certification costs, or licensing expenses such as fingerprinting, regulatory application fees, T.B. tests, orientation training, CPR/first aid certification, etc.

For Recruitment and Assistance to Increase the Number of Regulated Child Care Providers:
This service provides for recruitment, training, support, and assistance to child care providers to apply for appropriate certification, licensure, and regulation. Assistance may include support for fingerprinting and other fees required for newly certified family child care home providers (DES), child care group homes (DHS), military regulations, or tribal regulation. For purposes of expanding the number of service providers, the target is previously unregulated child care providers. Regulation of early care and education in Arizona includes:

- Arizona Department of Health Services (DHS) Certified Group Home for home providers who care for more than four children for compensation. These providers (except on military or tribal lands) must be certified by the Arizona Department of Health Services (DHS). Child care providers who care for children in their homes can care for up to 10 children for compensation in a DHS Certified Group Home**.**
- The Arizona Department of Economic Security (DES) regulates and monitors some residential providers. These are called DES Certified Family Child Care Homes. They may care for no more than four children at one time for compensation. They may care for up to six children total; including the provider's own children. They may care for no more than two children under one year old. DES certified home providers have an Arizona Child Protective Services (CPS) clearance. They are fingerprinted for a criminal background check. They have provided proof of current training in CPR and first aid. They have their homes inspected for a wide variety of health and safety standards. Child Care Resource and Referral refers DES certified family child care homes.
- On military bases where care is regulated by the military authorities
- On tribal lands where care is regulated by the tribal authorities
- The Applicant shall develop and implement a detailed development plan with timelines to delineate all activities leading to outcomes of increased number of regulated child care providers.
- This service requires coordination with the existing Department of Economic Security (DES) Child Care Administration (CCA) contractors with similar contracting in the following: Maricopa and Pima Counties, Santa Cruz County, Coconino, Apache, Navajo, Yavapai, Gila, Pinal, Mohave, La Paz and Cochise Counties, Yuma County, Graham and Greenlee Counties. Applicants are asked to provide plans for coordination, communication, collaboration with these service providers. Planning must demonstrate prevention of duplication of effort, and describe how new services provided by this opportunity will increase opportunities by working with the existing services.
- Coordination is also required with Child Care Resource and Referral, to coordinate identification of needs for increased services, and opportunities for collaboration to accomplish outcomes.
- The Applicant shall, by geographic area, identify the projected number of homes expected to become regulated under this agreement.
- The Applicant for this funding should demonstrate planning to work with, and to recognize and support the role of DES, DHS or other regulating bodies as, being responsible for conducting inspections, making determinations regarding regulations, conducting ongoing monitoring, completing CPS checks and supervising homes.
- The Applicant shall develop and implement a plan that ensures that contract services to be provided are culturally appropriate to the target population(s) to be served.
- As appropriate, the following are examples of allowable activities which may need to be conducted, depending upon regulations:
- Outreach meetings and mailings
- Orientation meeting

- Presentation and discussion of requirements of certification, licensure or regulation
  - Assessment of the willingness and ability of the Applicant to complete the process
  - Initiation of applications for interested individuals
  - Explanation of the proper use of required forms
  - Discussion and dissemination of information on the Child Care Resource and Referral (CCR&R) and on the Child and Adult Care Food Program (CACFP)
  - Child Protective Services (CPS) check
  - Reference checks
  - Medical Information follow-up
  - Pre-Certification home visit (Visit the Applicant's home)
  - Collect and review for completeness the paperwork/forms required
  - Conduct follow-up visits to ensure that necessary changes in the home have been made
  - Collection, organizing and delivery of application or certification package to appropriate authority
  - Support for compliance: This rate is set at $250 per Applicant and is to be used to provide financial support to Applicants for the purchase of items required to be compliant with regulation standards (e.g. fire extinguisher, first aid kit, minor household repairs, fingerprinting) Maintain a system of criteria for determining the Applicant's eligibility for support.
  - CPR training: This rate includes all costs associated with procuring CPR and first aid training as required by Article 52 for the provider and for the identified back up provider.
  - Developmentally Appropriate Practice (DAP)
  - Business training securing and/or delivering 8 hours (total) of group or individual training for a newly regulated provider within 90 days of certification.
  - Fingerprint fees: cost of submitting one set of fingerprints to the Department of Public Safety for issuance of a fingerprint clearance card, in accordance with A.R.S. § 41-1964.
  - Technical assistance to prepare individuals to meet certification or regulation requirements and to provide the necessary support.
  - Development of written materials to promote interest in becoming a regulated provider.
  - Offer training opportunities at no cost to engage home providers – offer on the weekend and evenings.
  - Provide materials to improve health and safety.
  - Support and facilitate training through linkages with other local providers.
  - Provide information regarding current training opportunities available, encouraging participation and networking. Work with existing resources to establish participation in training or conferences for newly regulated providers.

STANDARDS OF PRACTICE

The Administrative Home will ensure that the following are met:

- Providers funded under this grant must be regulated, or moving towards regulation, by DES, DHS, or if applicable, an Arizona Tribal Government, the Federal Government, or Military regulating body and in good standing with the regulating body or bodies, as defined by First Things First.
- Providers funded under this grant must be participating in Quality First or have applied for and be eligible for Quality First.
- Centers funded under this grant program should be accredited, or working towards accreditation, by one of the State of Arizona Board of Education approved accrediting bodies.

- Providers funded under this grant must serve children in families earning 200 percent of Federal Poverty Level or less.
- The Administrative Home will give priority to centers and homes that offer full-day, full-week, year-round services for infants and preschoolers.

Coordination and collaboration with all First Things First grantees is critical to developing a seamless service delivery system for children and families. Services and programs cannot be implemented in isolation and coordination and collaboration must occur within a region and across regions. First Things First staff and Regional Councils will identify opportunities for collaboration and coordination with successful Applicants that become grantees of First Things First. Successful Applicants will be required to attend meetings and workgroups in the region being served to identify, develop and implement mechanisms around coordination and collaboration. Successful Applicants will also be required to share data with First Things First and the Regional Partnership Council that will be used for cross-regional analysis. Successful Applicants will also participate in cross-regional and statewide work that may include additional workgroups and meetings. In order to accomplish these tasks, Applicants should plan the appropriate budget that would include travel for monthly meetings within the regional area, four cross-regional meetings/workgroups held in various locations, and one statewide meeting to be held in Phoenix, Arizona. All travel related costs for these trainings and meetings should be included in the Applicant's budget and calculated using the State of Arizona travel policy as described on the budget narrative worksheet.

Any evaluation should be directly connected to the Goals, Key Measures, and Performance Measures and should determine the extent to which the program has accomplished the stated goals and key measures. The evaluation should also measure program fidelity by assessing which activities were implemented and the quality, strengths and weaknesses of the implementation. Successful Applicants agree to participate in the First Things First evaluation and will meet the requirements of the evaluation including, but not limited to, timely and regular reporting and cooperation with all First Things First evaluation activities. Timely and regular reporting of all performance and evaluation data includes the electronic submission (through the First Things First secure web portal) of performance measures and other evaluation data as proposed by the Applicant in this Request for Grant Application. Performance measure data must be submitted in its raw form (e.g., number of children served/proposed service number = 52 actual children served / 50 proposed service number).

Successful Applicants are also required to collaborate with the First Things First longitudinal evaluation. The provider must participate in child assessment activities associated with the longitudinal evaluation including tracking and reporting to First Things First data pertaining to participant attendance, enrollment, and demographic information; all of which must be maintained in a secure and anonymous manner. In addition, Applicants agree to allow First Things First and evaluation consultants of First Things First to observe program activities on site and obtain parent consent for data collection related to evaluation efforts.

In addition, coordination of key questions from the standardized tools that "link up" with established First Things First evaluation measures will be identified. Any "provider-created" evaluation tools must be approved by First Things First evaluation staff prior to use. Providers could also elect to use a standardized tool for evaluation (for those not already involved in a national model). However, expenses for the purchase of the tool, training to use it, and staff to complete the data collection will be included in the total budgeted amount available for the service.

Performance Measures are defined by First Things First to determine the key impacts of the strategies, programs and approaches being implemented. Applicants are expected to collect and report data to First Things First on the progress of achieving the Performance Measures. Performance Measures for purposes of this RFGA are as follows:

Performance Measures:

- Percentage of new centers providing care for infants and toddlers/proposed service numbers
- Number of new family child care providers providing care for infants and toddlers/proposed service numbers
- Number of new licensed child care settings
- Number of new certified home care settings
- Number of child care settings expanding to provide infant and toddler care
- Number of child care settings enrolled in Quality First
- Number of children served at target quality level/proposed service number
- Number of ethnic or low socio-economic level children at early care centers/actual service number
- Number of quality early care and education programs/proposed service number
- Number of children screened/proposed service number
- Number of children served at new centers/proposed service numbers
- Number of infants and toddlers served at new centers/proposed service numbers
- Number of children served at new family child care providers/proposed service numbers
- Number of infants and toddlers served at new family child care providers/proposed service numbers
- Number of providers reporting satisfaction with provided services/actual service number (First Things First provided minimum questions)
- Number of parents reporting satisfaction with provided services/actual service number (First Things First provided minimum questions)

How Will Applications be Evaluated?

The review committee will evaluate Applications and recommend those for an award based on the following criteria:

- Capacity of the Applicant for Addressing Needs (20%)
- Addressing Goals and Key Measures (5%)
- Proposed Program or Strategy (25%)
- Implementation Activities (25%)
- Resource and Budget (10%)
- Evaluation Plan (15%)

Those Applicants not selected for funding will be notified in writing; however, pursuant to A.R.S. §41-2702 (E), all Applications shall not be open for public inspection until after grants are awarded. A.R.S. §41-2702 (G) also states the evaluator assessments shall be made available for public inspection no later than thirty (30) days after a formal award is made.

Application: Responding to the Scope of Work

To complete your Application, restate the question then provide a response to all numbered questions, one through 29. If the narrative response is accompanied by a completed attachment, please reference that attachment within your narrative response, where applicable.

Executive Summary (required – 1 page overview)

1. Provide a one (1) page narrative overview of the proposed project that includes a brief summary of the program or strategy, how it will be implemented, and the Applicant's capacity to implement this program and how success and outcomes will be measured.

Capacity for Addressing the Needs (20%)

This component creates a foundation for the proposal by focusing on: meeting the needs and building on assets; other individuals or groups who will play a role in the development or implementation of the program; and the capacity of the Applicant to meet the need and deliver the services.

Applicants must address Capacity for Addressing the Needs by completing the following questions and attachments, when applicable:

2. In addition to the stated needs and assets information reported in the Scope of Work section, identify any additional needs and assets data that supports the need/gap in service for the proposed program/strategy. Identify the sources of the data and how that data was collected.
3. Complete the First Things First Standard Data Collection Form (Attachment A). No additional narrative is required.
4. Provide a brief narrative description of your organization's capacity to address the needs and improve assets with similar programs previously implemented in Arizona and in the Navajo/Apache Regional Partnership Council area. Provide examples of experience in implementing related programs and the outcomes of those programs. It should be noted that past performance on any grants may be taken into consideration in evaluation of your proposals. (In addition to the narrative, please complete Applicant's Experience (Attachment B).
5. In order to implement the program or strategy, what capacity or infrastructure building will be needed? Describe any external agency partnerships, additional resources, establishing or strengthening relevant relationships with consultants or providers necessary for successful implementation of the program or strategy.
6. Describe any current or planned linkages to and engagement of the Regional Partnership Councils or other First Things First funded programs in the implementation of the proposed strategy/program. In addition, describe how you anticipate participating in the regional partnership area, cross regional partnership areas, and statewide efforts (meetings, data sharing, workgroups, etc) to advance and sustain early care and education efforts for the birth through age five population.
7. Provide a brief narrative description of staff accountabilities and qualifications and list how much time each person will spend on the project. Further, describe how staff recruited will be geographically, culturally and linguistically responsive to the settings in which they work. In addition, complete Attachment C, Key Personnel Overview. You must also attach resumes for key individuals involved in the project or job descriptions for positions to be filled.
8. Provide a narrative description of how your organization coordinates and collaborates with other organizations and agencies to ensure seamless service delivery system is being established. In your description, include specific examples of coordination and collaboration that worked well and why.

Addressing the Goal Area, Goal and Key Measures (5%)

This component captures the broad statements of intent (Goal) and the more specific Key Measures for these Goals. First Things First has identified fifteen Goals within six Goal Areas and Key Measures that align with Goals and indicate what we want to change. For more information on First Things First Goal Areas, Goals and Key Measures, please visit: http://www.azftf.gov/WhatWeDo/Impacting/Documents/azftf_Strategic_Road_Map2008.pdf.

This Request for Grant Application is seeking Applicants to address these specific Goals and Key Measures:

First Things First Goal Area to be addressed:

- Quality and Access

First Things First Goals to be addressed:

- First Things First will improve access to quality early care and education programs and settings.
- FTF will increase the availability, quality and diversity of relevant resources that support language and literacy development for young children and their families.
- First Things First will increase availability of early care and education settings.

First Things First Key Measures to be addressed:

- Total number of children enrolled and vacancies in regulated early care and education programs as a proportion of the total population birth to age five.
- Total number of infants and toddlers enrolled and vacancies in regulated early care and education programs as a proportion of total population birth to age three.
- Total number of early care and education programs participating in the QIRS system
- Ratio of children referred and found eligible for early intervention
- Percentage of families of children birth through age five who report they maintain language and literacy-rich home environments (e.g. children hear language throughout the day, children have opportunities for listening and talking with family members, books and other literacy tools and materials are available and accessible to children)

Applicants must address Goals and Key Measures by completing the following question:

9. Demonstrate your understanding of the Goal Area, Goal and Key Measures identified for the strategy by describing your organization's prior experience addressing similar goals and key measures. Please describe how the Goal Area, Goal, and Key Measures will be improved by the proposed strategy/program.

Strategies (25%)

This component identifies and describes the Applicant's program/strategy(ies) chosen to reach the stated Goals and Key Measures and also addresses the targeted individuals or groups to be reached.

The strategies chosen by the Navajo/Apache Regional Partnership Council to address the needs of the region are as follows:

- Expand quality child care slots by providing planning, start-up and/or quality improvement grants for development, expansion or facility improvement in order to allow new child care centers to

open and existing centers and homes to expand enrollment in regulated and high-quality settings; with special priority for infant and toddler care.

Applicants must address Strategies by completing the following questions:

10. Describe how the proposed program/strategy(ies) will be implemented and how the proposed program/strategy (ies) addresses the Goal(s) and Key Measure(s) identified.
11. Describe the approach to be used for implementation of this strategy. If adapting a proven effective program, explain what the adaptations are and why they are being made.
12. Describe the target population to be served by the identified program, be as specific as possible, and include targeted service numbers. The Regional Council would like to see priority given to centers and homes expanding to serve infants and preschoolers.
13. Explain how the selected strategy/program applies to the targeted population and explain how the selected programs are culturally, linguistically, and educationally appropriate, as well as relevant, to the child care provider, and the families they serve.
14. Describe how the target population will be recruited. Identify outreach, engagement and retention practices for participants/ families. As part of successful program implementation, Applicants should describe how they will identify and recruit child care providers within the service area as well as describe commitment to enroll funded providers in Quality First.
15. Describe your organization's professional knowledge of the target population including your organization's capacity to address the needs and improve assets for this target population in the Regional Partnership Council Area.

Implementation

This component focuses on the steps that must be taken to put the strategy(ies) into action. It should include all the elements that will be required to operationalize the program.

Applicants must address Implementation Activities and Budget by completing the following questions:

Implementation Activities (25%)

16. Sequentially list the activities needed to operationalize the strategy (ies), including timelines and responsibilities using Attachment D, Implementation Plan, including activities related to recruiting providers to participate in a planning/start-up grant provision program and assessing the specific program implementation needs for the provider to tailor its relationship with the Administrative Home. No additional narrative is required.
17. Describe any anticipated barriers to implementation and your plans to overcome those barriers.
18. Are there other specific training requirements that might be needed for existing and/or new staff? Describe how and when this training will be delivered and how the training will enhance professional development of staff specific to this project. This should also be included in the implementation plan (Attachment D).

Budget (10%)

Each attached budget form is provided as an example to ensure that the line item budget and budget narrative provide a clear and concise explanation of the methods used to determine the amounts for each line item in the proposed program budget. All budget forms must be signed by an authorized agency representative.

19. Submit the Funds Requested Form (Attachment E). No additional narrative is required.

20. Submit the Line Item Budget (Attachment F). See Exhibit B for a sample line item budget. No additional narrative is required.
21. Submit the Budget Narrative (Attachment G). See Exhibit C for a sample budget narrative. No additional narrative is required.
22. Submit the Disclosure of Other Funding (Attachment H). This list should include all other sources of funding currently received from other State or public agencies, Federal agencies, non-profit organizations and other sources that will be applied to the proposed program/strategy(ies). Note that statute A.R.S. §8-1183 provides for a prohibition on supplanting of state funds by First Things First expenditures, meaning that no First Things First monies expended are to be used to take the place of any existing state or federal funding for early childhood development and health programs. In addition, the intent of First Things First funding is to address gaps and needs in the community rather than to fulfill budget shortfalls that may exist in any given year at the state or local levels. No additional narrative is required.
23. Describe your organization's business management system by completion of the Financial Systems Survey. Attach the Financial Systems Survey (Attachment I) to capture basic financial system/operational information to assess financial capacity early in the process. No additional narrative is required. As noted in the financial system survey, you are required to submit a complete copy of the most recent audited, reviewed or compiled financial statements as well as management letters and a schedule showing the TOTAL federal funds (by granting agency) expended by your agency for the most recent fiscal year. NOTE THAT ONLY ONE COPY OF EACH OF THESE DOCUMENTS NEEDS TO BE INCLUDED WITH THE APPLICATION MARKED "ORIGINAL".

The following applies to requested funds:

- List all resources that will be needed to implement the program/strategy(ies) described. These financial resources may involve costs for personnel, employee related costs, training, travel, supplies, space, equipment, computer equipment necessary to enter data into the First Things first data system, etc.
- Funding shall be limited to those items specifically listed in the proposed budget. Total funding may not be modified following award of the grant/contract. Requests for line item modifications, which do not change the total program funding, shall be requested in writing and shall only be made following receipt of written authorization from First Things First.
- Successful Applicants will be required to attend meetings and workgroups in the region being served to identify, develop and implement mechanisms around coordination and collaboration. Successful Applicants will also be required to share data with First Things First and the Regional Partnership Council that will be used for cross regional analysis. Successful Applicants will also participate in cross regional and statewide work that may include additional workgroups and meetings. In order to accomplish these tasks, Applicants should plan the appropriate budget that would include travel for monthly meetings within the regional area, (4) four cross regional meetings/workgroups held in various locations, and one statewide meeting to be held in Phoenix, Arizona. All travel related costs for these trainings and meetings should be included in the Applicant's budget and calculated using the State of Arizona travel rate for mileage, per diem and lodging as described on the budget narrative worksheet. For more information about the state requirements, visit http://www.gao.state.az.us/travel/.

Evaluation Plan (15%)

This component will address questions about how the program is working and what can be done to make the program more effective. The evaluation should be directly connected to the Goals, Key

Measures, and Performance Measures and should determine the extent to which the program has accomplished the stated goals and key measures. The evaluation should also measure program fidelity by assessing which activities were implemented and the quality, strengths and weaknesses of the implementation. Successful Applicants agree to participate in the First Things First evaluation and will meet the requirements of the evaluation including, but not limited to, timely and regular reporting and cooperation with all First Things First evaluation activities. Timely and regular reporting of all performance and evaluation data includes the electronic submission (through the First Things First secure web portal) of performance measures and other evaluation data as proposed by the Applicant in this Request for Grant Application. Performance measure data must be submitted in its raw form (e.g., number of children served/proposed service number = 52 actual children served / 50 proposed service number).

Successful Applicants are also required to collaborate with the First Things First longitudinal evaluation. The provider must participate in child assessment activities associated with the longitudinal evaluation including tracking and reporting to First Things First data pertaining to participant attendance, enrollment, and demographic information; all of which must be maintained in a secure and anonymous manner. In addition, Applicants agree to allow First Things First and evaluation consultants of First Things First to observe program activities on site and obtain parent consent for data collection related to evaluation efforts.

Performance Measures are defined by First Things First to determine the key impacts of the strategies, programs and approaches being implemented. Applicants are expected to collect and report data to First Things First on the progress of achieving the Performance Measures. Performance Measures for purposes of this RFGA are as follows:

Performance Measures:

- Percentage of new centers providing care for infants and toddlers/proposed service numbers
- Number of new family child care providers providing care for infants and toddlers/proposed service numbers
- Number of new licensed child care settings
- Number of new certified home care settings
- Number of child care settings expanding to provide infant and toddler care
- Number of child care settings enrolled in Quality First!
- Number of children served at target quality level/proposed service number
- Number of ethnic or low socio-economic level children at early care centers/actual service number
- Number of quality early care and education programs/proposed service number
- Number of children screened/proposed service number
- Number of children served at new centers/proposed service numbers
- Number of infants and toddlers served at new centers/proposed service numbers
- Number of children served at new family child care providers/proposed service numbers
- Number of infants and toddlers served at new family child care providers/proposed service numbers
- Number of providers reporting satisfaction with provided services/actual service number (First Things First provided minimum questions)

- Number of parents reporting satisfaction with provided services/actual service number (First Things First provided minimum questions)

Applicants must include a plan for Evaluation and Quality Improvement by completing the following questions.

24. Describe any additional Performance Measures that will be collected during the implementation of the proposed strategy.
25. Who will have overall responsibility for the data collection and reporting? Be sure to include this person in your Key Personnel Overview (Attachment C).
26. How will the required data be collected? Describe how you will ensure that data entered into the First Things First web-based database after it has been collected is accurate and timely. What procedures will be in place to assure the quality of your data (e.g., training for data collectors, data collection forms, timeliness for administering tools, etc.)?
27. Complete the Evaluation Plan Overview table in Attachment J.
28. What resources (e.g., personnel, supplies, computer, etc.) will be needed to complete necessary activities related to the quality data input and data collection of the program? In addition to a narrative description, the funds dedicated to evaluation should be reflected in the budget.

Quality Improvement

29. Describe the plan to use the results of First Things First evaluation efforts to improve the quality of the proposed program or strategy throughout the duration of this grant.

Instructions to Applicants

A. Inquiries

1. Duty to Examine It is the responsibility of each Applicant to examine the entire RFGA, seek clarification in writing (inquiries), and examine its' Application for accuracy before submitting the Application. Lack of care in preparing an Application shall not be grounds for modifying or withdrawing the Application after the Application due date and time, nor shall it give rise to any Contract claim.

2. RFGA Contact Person Any inquiry related to an RFGA, including any requests for or inquiries regarding standards referenced in the RFGA shall be directed solely to the RFGA contact person. The Applicant shall not contact or direct inquiries concerning this RFGA to any other State employee unless the RFGA specifically identifies a person other than the RFGA contact person as a contact.

3. Submission of Inquiries The Grants and Contracts Procurement Specialist identified in this RFGA, who is the contact for all inquiries except at the Pre-Application Conference, requires that an inquiry be submitted in writing. Any inquiry related to the RFGA shall refer to the appropriate RFGA number, page and paragraph. Do not place the RFGA number on the outside of the envelope containing that inquiry, since it may then be identified as an Application and not be opened until after the Application due date and time. Electronic inquires are acceptable. First Things First shall consider the relevancy of the inquiry but is not required to respond in writing.

4. Timeliness Any inquiry or exception to the RFGA shall be submitted as soon as possible and should be submitted at least seven days before the Application due date and time for review and

determination by First Things First. Failure to do so may result in the inquiry not being considered for an RFGA Amendment.

5. No Right to Rely on Verbal Responses An Applicant shall not rely on verbal responses to inquiries. A verbal reply to an inquiry does not constitute a modification of the RFGA.

6. RFGA Amendments The RFGA shall only be modified by a formal written RFGA amendment. Formal written amendments are posted on the First Things First website, www.azftf.gov. It is the sole responsibility of the Applicant to check the website regularly.

7. Pre-Application Conference A Pre-Application Conference has been scheduled for this RFGA for April 15, 2009 from 2:00PM – 5:00PM at Blue Ridge High School Campus, 1200 W. White Mountain Blvd., Lakeside, Arizona 85929. Applicants should raise any questions about the RFGA at that time. The Pre-Application Conference will clarify the contents of the RFGA in order to prevent any misunderstanding of First Things First's position. Any doubt as to the requirements of the RFGA or any apparent omission or discrepancy should be presented to First Things First at the conference. An Applicant may not rely on any verbal responses to questions at the conference. Material issues raised at the conference that result in changes to the RFGA shall be answered solely through a formal written RFGA amendment. **Attendance at the Pre-Application Conference is strongly encouraged, but not mandatory**.

8. Persons with Disabilities Persons with a disability may request a reasonable accommodation, such as a sign language interpreter, by contacting the RFGA contact person. Requests shall be made as early as possible to allow time to arrange the accommodation.

B. Application Preparation

1. Forms No facsimile or electronic mail Applications shall be accepted. An Application shall be submitted using the forms provided in this RFGA or on their substantial equivalent. Any substitute document for the forms provided in this RFGA must be legible and contain the same information requested on the forms, unless the RFGA indicates otherwise.

2. Technical Requirements Applications will be reviewed initially for compliance with technical requirements. Noncompliance with these requirements may result in the Application being deemed non-responsive, and therefore, not susceptible to award.
   - Responses should be typed, single-spaced with one-inch margins or wider with a twelve (12)-point font used.
   - Applications are not to be bound in spiral binders or in 3-ring notebooks. Please submit your Applications either stapled in the upper left-hand corner or use a binder clip.
   - Applications should be single sided, NOT duplexed.
   - Number all pages and include a table of contents that follows the underlined categories in the "Application: Responding to the Scope of Work" Section. Enclose one (1) original (clearly marked "ORIGINAL") and nine (9) additional copies.
   - All attachments must be completed as instructed.
   - The organization name and the Request for Grant Application Number (**FTF-RC015-10-0092-00**) must be clearly marked on the outside of the sealed envelope/package.

Please refer to the Checklist on page 36 to verify inclusion of all required documentation and use of the proper format.

3. Evidence of Intent to be Bound The Applicant Offer and Acceptance Form within the RFGA shall be submitted with the Application and shall include a signature by a person authorized to sign the Application. The signature shall signify the Applicant's intent to be bound by the Application, the terms of the RFGA and that the information provided is true, accurate and complete. Failure to submit verifiable evidence of intent to be bound, such as an original signature, shall result in rejection of the Application.

4. Exceptions to Terms and Conditions All exceptions included with the Application shall be submitted in a clearly identified separate section of the Application in which the Applicant clearly identifies the specific paragraphs of the RFGA where the exceptions occur. Any exceptions not included in such a section shall be without force and effect in any resulting contract unless such exception is specifically accepted by the Grants and Contracts Procurement Specialist in a written statement. The Applicant's preprinted or standard terms will not be considered by First Things First as a part of any resulting contract. All exceptions that are contained in the Application may negatively affect First Things First's proposal evaluation based on the evaluation criteria stated in the RFGA or result in rejection of the Application.

5. Subcontracts Applicant shall clearly list any proposed subcontractors and the subcontractor's proposed responsibilities in the Application.

6. Cost of Application Preparation First Things First will not reimburse any Applicant the cost of responding to an RFGA.

7. RFGA Amendments Each RFGA Amendment shall be signed with an original signature by the person signing the Application, and shall be submitted no later than the Application due date and time. Failure to return a signed copy of a RFGA Amendment may result in rejection of the Application.

8. Additional Materials Additional materials such as promotional brochures or examples of other programs should not be submitted unless they directly relate to the information required in the Application.

9. Provision of Tax Identification Numbers Applicants are required to provide their Arizona Transaction Privilege Tax Number and/or Federal Tax Identification number in the space provided on the Offer and Acceptance Form.

10. Disclosure If the firm, business or person submitting this Application has been debarred, suspended or otherwise lawfully precluded from participating in any public procurement activity, including being disapproved as a subcontractor with any Federal, state or local government; or if any such preclusion from participation from any public procurement activity is currently pending, the Applicant shall fully explain the circumstances relating to the preclusion or proposed preclusion in the Application. The Applicant shall include a letter with its Application setting forth the name and address of the governmental unit, the effective date of this suspension or debarment, the duration of the suspension or debarment, and the relevant circumstances

relating to the suspension or debarment. If suspension or debarment is currently pending, a detailed description of all relevant circumstances including the details enumerated above shall be provided.

11. RFGA Order of Precedence In the event of a conflict in the provisions of this RFGA, the following shall prevail in the order set forth below:
    - 11.1 First Things First Special Terms and Conditions
    - 11.2 State of Arizona Uniform Terms and Conditions
    - 11.3 Scope of Work
    - 11.4 Attachments
    - 11.5 Exhibits
    - 11.6 Instructions to Applicants
    - 11.7 Other documents referenced or included in the RFGA

C. Submission of Application

1. Sealed Envelope or Package One (1) original (clearly marked "original") Application and nine (9) copies shall be submitted to the submittal location identified in this RFGA. Applications must be submitted in a sealed envelope or container. The envelope or container should be clearly identified with name of the Applicant and RFGA number. First Things First may open envelopes or containers to identify contents if the envelope or container is not clearly identified.

2. Late Applications An Application submitted after the exact Application due date and time shall be rejected. Applications **must** be received by First Things First at the designated due date and time.

3. Application Amendment or Withdrawal An Application may not be amended or withdrawn after the Application due date and time except as otherwise provided under applicable law.

4. Application Opening Applications shall be opened publicly at the time and place identified in this RFGA. The name of each Applicant shall be read publicly and recorded.

5. Disqualification An Applicant (including each of its principals) who is currently debarred, suspended or otherwise lawfully prohibited from any public procurement activity shall have its Application rejected.

6. Public Record All Applications submitted and opened are public records and must be retained by First Things First. Applications shall be open to public inspection no later than 30 days after contract award pursuant to A.R.S. §41-2702 (E), except for such Applications deemed to be confidential by First Things First. If an Applicant believes that information in its Application should remain confidential, it shall indicate as confidential the specific information and submit a statement with its Application detailing the reasons that the information should not be disclosed. Such reasons shall include the specific harm or prejudice which may arise. First Things First, pursuant to A.C.R.R. R2-7-104, shall review all requests for confidentiality and provide a written determination. If the confidential request is denied, such information shall be disclosed as public information, unless the person utilizes the "Protest" provision as noted in A.R.S. §41-2611 through §41-2616.

7. Application Acceptance Period Applications shall be irrevocable for 120 days after the RFGA due date and time.

8. Non-collusion, Employment, and Services By signing the Offer and Acceptance Form, the Applicant certifies that:
    a. The Applicant did not engage in collusion or other anti-competitive practices in connection with the preparation or submission of its Application; and
    b. The Applicant does not discriminate against any employee or Applicant for employment or person to whom it provides services because of race, color, religion, sex, national origin, sexual orientation or disability, and that it complies with all applicable Federal, state and local laws and executive orders regarding employment.

9. Budget Limitations In the event that the Applications received exceed the budget limitations, First Things First reserves the option to request a reduction in the scope of the Applicant's proposed program. If such an option is exercised by First Things First, funds shall be recommended for funding consideration according to the priority scores. Revised budget documents will be required. First Things First reserves the right to award contracts for less than the proposed amount and/or less than the available funds or make awards that exceed the posted available funds as additional funds become available.

10. Waiver and Rejection Rights Notwithstanding any other provision of the RFGA, the State reserves the right to:
    10.1 Waive any minor informality,
    10.2 Reject any and all Applications or portions thereof, or
    10.3 Cancel the RFGA.

D. Award

1. Multiple Awards In order to ensure adequate coverage of First Things First requirements, multiple awards may be made, but a single award may be considered.

2. Contract Inception An Application does not constitute a contract nor does it confer any rights on the Applicant to the award of a contract. A contract is not created until the Application is accepted in writing by the First Things First designee's signature on the Offer and Acceptance Form. A notice of award or of the intent to award shall not constitute acceptance of the Application.

3. Effective Date The effective date of this contract shall be the date that the First Things First designee signs the Offer and Acceptance form or other official contract form, unless another date is specifically stated in the contract.

E. Protests

1. A protest shall comply with and be resolved according to A.R.S. §41-2611. Protests shall be in writing and filed with the Executive Director, Arizona Early Childhood Development and Health Board. A protest of an RFGA shall be received by the Grants and Contracts Procurement Specialist before the Application due date. A protest of a proposed award or of an award shall be filed within ten (10) days after the protester knows or should have known the basis of the protest. A protest shall include:

1.1 The name, address and telephone number of the protester,
1.2 The signature of the protester or its representative,
1.3 Identification of the RFGA or contract number,
1.4 A detailed statement of the legal and factual grounds of the protest including copies of relevant documents, and
1.5 The form of relief requested.

F. Comments Welcome

1. First Things First periodically reviews the Instructions to Applicants and welcomes any comments you may have. Please submit your comments to the Grants and Contracts Procurement Specialist, grants@azftf.gov.

FIRST THINGS FIRST SPECIAL TERMS AND CONDITIONS

1. Term of Contract The term of the contract shall commence September 1, 2009 and shall remain in effect until June 30, 2010.

2. Contract Renewal/Contract Amendment This contract shall not bind nor purport to bind First Things First for any contractual commitment in excess of the original contract period. First Things First shall have the right, with consult of the awardee, to issue a written contract amendment to expand services and increase funding awarded to compensate for the agreed upon service expansion. First Things First shall have the right, at its sole option, to renew the contract for two (2) one-year periods or a portion thereof. Contract awards may be increased, decreased, or not renewed based on evaluation, programmatic and fiscal performance, the availability of funds, or the discretion of First Things First. If First Things First exercises such rights, all terms, conditions and provisions of the original contract shall remain the same and apply during the renewal period.

3. Reporting At a minimum grantees shall submit quarterly programmatic progress reports due by the 20th of the month following the quarter and will submit evaluation data reports and enter data into the First Things First data system as determined by First things First evaluation staff. Failure to submit timely reports will result in suspension of reimbursement. The report shall contain such information as deemed necessary by First Things First.

   Programmatic reports and requests for program and budget changes must be sent to:
   First Things First
   Regional Division – Navajo/Apache Regional Partnership Council
   4000 N. Central Avenue, Suite 800
   Phoenix, AZ 85012

4. Reimbursement/Payment The Grantee shall be paid on a cost-reimbursement basis, at a maximum of monthly or a minimum of quarterly for those items submitted and approved in the budget inclusively. Reimbursement requests shall be submitted monthly or quarterly. **Grantee shall submit a final reimbursement request for expenses obligated prior to the date of contract termination no more than forty-five (45) days after the contract end.** Requests for reimbursement received later than forty-five (45) days after the contract termination will not be paid. **If awarded a contract, your organization must have sufficient funds to meet obligations**

for at least sixty (60) days while awaiting reimbursements. If an exception is requested to this requirement, it must be provided in writing in your Application describing the justification and need for alternative considerations.

Financial reimbursement requests must be sent to:
First Things First
Finance Division – Navajo/Apache Regional Partnership Council
4000 North Central Avenue, Suite 800
Phoenix, Arizona 85012

5. Confidentiality of Records The Grantee shall establish and maintain procedures and controls that are acceptable to First Things First for the purpose of assuring that no information contained in its records or obtained from First Things First or from others in carrying out its functions under the contract shall be used by or disclosed by it, its agents, officers, or employees; except as required to efficiently perform duties under the contract. Persons requesting such information shall be referred to First Things First. Grantee also agrees that any information pertaining to individual persons shall not be divulged other than to employees or officers of the Grantee as needed for the performance of duties under the contract, unless otherwise agreed to in writing by First Things First.

6. Key Personnel It is essential that the Grantee provide an adequate staff of experienced personnel, capable of and devoted to the successful accomplishment of work to be performed under this contract. The Grantee must assign specific individuals to the key positions, when possible or submit an official position description for which candidates must qualify. **Once assigned to work under the contract, if key personnel are removed or replaced, written notification shall be sent to First Things First.**

7. Orientation A mandatory Orientation Meeting will be scheduled during the first quarter after awards are made and will provide all awarded grantees the information required to manage the contract.

8. Capital Expenditures Items over $5,000 with a life of more than one (1) year are allowable.

9. Working with Tribal Regional Partnership Council(s) A grantee must comply with requirements set forth by the Tribal Government in relation to essential functions of the grants operation including data collection. It is the responsibility of the grantee to follow appropriate policy and procedures, complete IRB, parent consent, and appropriate tribal approvals as designated by tribal authorities.

10. Geographic Distribution If Applications are not received from geographic areas within the region or if an Application submitted is not deemed applicable to funding by the review committee or falls below a review-scoring threshold, all funding may not be awarded or could be awarded to meet disparate geographic need for services. First Things First also reserves the right to fund more than one program in an area, to not award the entire amount of available funds, or to award an amount that is greater than the posted available funds.

STATE OF ARIZONA UNIFORM TERMS AND CONDITIONS

1. **Contract Interpretation**

1.1 Arizona Law This Contract shall be governed and interpreted by the laws of the State of Arizona. The venue for any proceedings, actions, or suits arising from this Contract shall be in Maricopa County, Arizona.

1.2 Implied Contract Terms Each provision of law and any terms required by law to be in this contract are a part of this contract as if fully stated in it.

1.3 Contract Order of Precedence In the event of a conflict in the provisions of the contract, as accepted by First Things First and as they may be amended, the following shall prevail in the order set forth below:

1.3.1. First Things First Special Terms and Conditions
1.3.2. State of Arizona Uniform Terms and Conditions
1.3.3. Statement or Scope of Work
1.3.4. Attachments/Exhibits
1.3.5. Documents referenced or included in the RFGA

1.4 Severability The provisions of this Contract are severable. Any term or condition deemed illegal or invalid shall not affect any other term or condition of the Contract.

1.5 No Parole Evidence This Contract is intended by the parties as a final and complete expression of their contract. No course of prior dealings between the parties and no usage of the trade shall supplement or explain any terms used in this document and no other understanding either oral or in writing shall be binding.

1.6 No Waiver Party's failure to insist on strict performance of any term or condition of the Contract shall not be deemed a waiver of that term or condition even if the party accepting or acquiescing in the nonconforming performance knows of the nature of the performance and fails to object to it.

2. **Contract Administration and Operation**

2.1 Records Pursuant to A.R.S. §35-214 and §35-215, the Grantee shall retain and shall contractually require each subcontractor to retain all data and other "records" relating to the acquisition and performance of the Contract for a period of five years after the completion of the Contract. All records shall be subject to inspection and audit by First Things First at reasonable times. Upon request, the Grantee shall produce a legible copy of any or all such records.

2.2 Non-Discrimination The Grantee shall comply with State Executive Order No. 99-4 and all other applicable Federal and State laws, rules and regulations, including the Americans with Disabilities and all applicable provisions and regulations relating to Executive Order No. 13279 – Equal Protection of the Laws for Faith-based and Community Organizations.

2.3 Audit Pursuant to A.R.S. §35-214, at any time during the term of this Contract and five (5) years thereafter, the Grantee's or any subcontractor's books and records shall be subject to

audit by First Things First and, where applicable, the Federal Government, to the extent that the books and records relate to the performance of the Contract or subcontract.

2.4 Financial Audit In compliance with the Federal Single Audit Act (31 U.S.C. par., 7501-7507), as amended by the Single Audit Act Amendments of 1996 (P.L. 104 to 156), grant sub-recipients, as prescribed by the President's Council on Integrity and Efficiency Position #6, expending Federal Grants from all sources totaling $500,000 or more, must have an annual audit conducted in accordance with OMB Circular #A-133, "Audits of States, Local Governments and Non-profit Organizations." **If you have expended more than $500,000 in federal dollars, a copy of your audit report for the previous fiscal year must be submitted with your Application.**

2.5 Audit Trails Grantee shall maintain proper audit trails for all reports related to this contract. First Things First reserves the right to review all program records.

2.6 Fund Management The Grantee must maintain funds received under this contract in separate ledger accounts and cannot mix these funds with other sources. Grantee must manage funds according to applicable regulations for administrative requirements, cost principles and audits.

The Grantee must maintain adequate business systems to comply with State requirements. The business systems that must be maintained are:

a. Financial Management
b. Procurement
c. Personnel
d. Property
e. Travel

A system is adequate if it is: 1) written; 2) consistently followed – it applies in all similar circumstances; and 3) consistently applied – it applies to all sources of funds.

2.7 Notices All notices, requests, demands or communications by either party to this Agreement, pursuant to or in connection with this Agreement shall be in writing and shall be delivered in person or shall be sent by the United States Postal Service, certified mail, return receipt requested, to the respective parties at the following addresses:

Program:
First Things First
Regional Division – Navajo/Apache Regional Partnership Council
4000 N. Central Avenue, Suite 800
Phoenix, AZ 85012

Finance:
First Things First
Finance Division – Navajo/Apache Regional Partnership Council
4000 N. Central Avenue, Suite 800
Phoenix, AZ 85012

2.8 Advertising, Publishing and Promotion of Contract The Grantee shall not use, advertise or promote information for commercial benefit concerning this Contract without the prior written approval of the Grants and Contracts Procurement Specialist.

2.9 Ownership of Information/Printed Material First Things First reserves the right to review and approve all publications and/or media funded or partially funded through this contract. All publications funded or partially funded through this contract shall recognize First Things First as the funding source. First Things First shall have full and complete rights to reproduce, duplicate, disclose, perform, and otherwise use all materials prepared under this Agreement.

3. Funding/Payments

3.1. Funding Requested funding must be submitted in an all-inclusive basis. The State will not reimburse any item other than the all-inclusive funding contained on the budget forms.

3.2. Tax Indemnification Grantee and all subcontracts shall pay all Federal, state and local taxes applicable to its operation and any persons employed by the Grantee. Grantee shall, and require all subcontractors to hold First Things First harmless from any responsibility for taxes, damages and interest, if applicable, contributions required under Federal, and/or state and local laws and regulations and any other costs including transaction privilege taxes, unemployment compensation insurance, Social Security and Worker's Compensation.

3.3. IRS Substitute W9 Form In order to receive payment the Grantee shall have a current IRS Substitute W9 Form on file with State of Arizona, unless not required by law.

3.4. Availability of Funds for the Next Fiscal Year Funds are not presently available for performance under this contract beyond the current fiscal year. Every payment obligation of First Things First under this Contract is conditioned upon the availability of funds appropriated or allocated for the payment of such obligation. If funds are not allocated and available for the continuance of this Contract, this Contract may be terminated by First Things First at the end of the period for which funds are available. No liability shall accrue to First Things First in the event this provision is exercised, and First Things First shall not be obligated or liable for any future payments or for any damages as a result of termination under this paragraph.

4. Contract Changes

4.1 Amendments Any change in the contract including the scope of work and budget described herein, whether by modification or supplementation, must be accomplished by a formal written contract amendment signed and approved by and between the duly authorized representatives of the Grantee and First Things First. Any such amendment shall specify an effective date, any increases or decreases in the Grantee's compensation, if applicable, and entitled as an "Amendment" and signed by the parties identified in the preceding sentence. The Grantee expressly and explicitly understands and agrees that no other method and/or no other document, including correspondence, acts, and oral communications by or from any person, shall be used or construed as an amendment or modification or supplementation to the contract.

4.2 Subcontractors The Grantee agrees and understands that no subcontract that the Grantee enters into with respect to performance under this contract shall in any way relieve the Grantee of any responsibility for performance of its duties. It is highly recommended by First Things First that a Memorandum of Understanding or some other type of contract is in place between the Grantee and a Subcontractor for services to be performed, and in which a payment amount has been negotiated and approved, to avoid any misunderstanding between both parties. The Subcontract shall incorporate by reference the terms and conditions of this Contract.

4.3 Assignment and Delegation The Grantee shall not assign any right nor delegate any duty under this Contract without the prior written approval of the Grants and Contracts Procurement Specialist. First Things First shall not unreasonably withhold approval.

5. Risk and Liability

5.1. Indemnification (Not Public Agency) The parties to this Contract agree that First Things First, its departments, Board and Councils shall be indemnified and held harmless by the Grantee for the vicarious liability of First Things First as a result of entering into this contract. However, the parties further agree that First Things First, its departments, Board and Councils shall be responsible for its own negligence. Each party to this contract is responsible for its own negligence.

5.2 Indemnification Language for Public Agencies Only Each party (as 'indemnitor') agrees to indemnify, defend, and hold harmless the other party (as 'indemnitee') from and against any and all claims, losses, liability, costs, or expenses (including reasonable attorney's fees) (hereinafter collectively referred to as 'claims') arising out of bodily injury of any person (including death) or property damage but only to the extent that such claims which result in vicarious/derivative liability to the indemnitee, are caused by the act, omission, negligence, misconduct, or other fault of the indemnitor, its officers, officials, agents, employees, or volunteers.

5.3 Insurance Requirements Grantee and subcontractors shall procure and maintain until all of their obligations have been discharged, including any warranty periods under this Contract, are satisfied, insurance against claims for injury to persons or damage to property which may arise from or in connection with the performance of the work hereunder by the Grantee, his agents, representatives, employees or subcontractors.

The *insurance requirements* herein are minimum requirements for this Contract and in no way limit the indemnity covenants contained in this Contract. First Things First in no way warrants that the minimum limits contained herein are sufficient to protect the Grantee from liabilities that might arise out of the performance of the work under this contract by the Grantee, its agents, representatives, employees or subcontractors, and Grantee is free to purchase additional insurance.

A. MINIMUM SCOPE AND LIMITS OF INSURANCE: Grantee shall provide coverage with limits of liability not less than those stated below.

1. **Commercial General Liability – Occurrence Form**

Policy shall include bodily injury, property damage, personal injury and broad form contractual liability coverage.

- General Aggregate $2,000,000
- Products – Completed Operations Aggregate $1,000,000
- Personal and Advertising Injury $1,000,000
- Blanket Contractual Liability – Written and Oral $1,000,000
- Fire Legal Liability $50,000
- Each Occurrence $1,000,000

a. The policy shall be endorsed to **include coverage for sexual abuse and molestation**.
b. The policy shall be endorsed to include the following additional insured language: ***"The State of Arizona, its departments, agencies, boards, commissions, universities and its officers, officials, agents, and employees shall be named as additional insureds with respect to liability arising out of the activities performed by or on behalf of the Grantee".***
c. Policy shall contain a waiver of subrogation against the State of Arizona, its departments, agencies, boards, commissions, universities and its officers, officials, agents, and employees for losses arising from work performed by or on behalf of the Grantee.

2. **Business Automobile Liability**
Bodily Injury and Property Damage for any owned, hired, and/or non-owned vehicles used in the performance of this Contract.

- Combined Single Limit (CSL) $1,000,000

a. The policy shall be endorsed to include the following additional insured language: ***"The State of Arizona, its departments, agencies, boards, commissions, universities and its officers, officials, agents, and employees shall be named as additional insureds with respect to liability arising out of the activities performed by or on behalf of the Grantee, involving automobiles owned, leased, hired or borrowed by the Grantee".***
b. Policy shall contain a waiver of subrogation against the State of Arizona, its departments, agencies, boards, commissions, universities and its officers, officials, agents, and employees for losses arising from work performed by or on behalf of the Grantee.

3. **Worker's Compensation and Employers' Liability**

- Workers' Compensation Statutory
- Employers' Liability
  - Each Accident $ 500,000
  - Disease – Each Employee $ 500,000
  - Disease – Policy Limit $1,000,000

a. Policy shall contain a waiver of subrogation against the State of Arizona, its departments, agencies, boards, commissions, universities and its officers, officials, agents, and employees for losses arising from work performed by or on behalf of the Grantee.

b. This requirement shall not apply to separately, EACH Grantee or subcontractor exempt under A.R.S. §23-901, AND when such Grantee or subcontractor executes the appropriate waiver (Sole Proprietor/Independent Contractor) form.

4. **Professional Liability (Errors and Omissions Liability)**
   - Each Claim $1,000,000
   - Annual Aggregate $2,000,000
     a. In the event that the professional liability insurance required by this Contract is written on a claims-made basis, Grantee warrants that any retroactive date under the policy shall precede the effective date of this Contract; and that either continuous coverage will be maintained or an extended discovery period will be exercised for a period of two (2) years beginning at the time work under this Contract is completed.
     b. The policy shall cover professional misconduct or lack of ordinary skill for those positions defined in the Scope of Work of this contract.

B. ADDITIONAL INSURANCE REQUIREMENTS: The policies shall include, or be endorsed to include, the following provisions:
   1. The State of Arizona, its departments, agencies, boards, commissions, universities and its officers, officials, agents, and employees wherever additional insured status is required such additional insured shall be covered to the full limits of liability purchased by the Grantee, even if those limits of liability are in excess of those required by this Contract.
   2. The Grantee's insurance coverage shall be primary insurance with respect to all other available sources.
   4. Coverage provided by the Grantee shall not be limited to the liability assumed under the indemnification provisions of this Contract.

C. NOTICE OF CANCELLATION: Each insurance policy required by the insurance provisions of this Contract shall provide the required coverage and shall not be suspended, voided, canceled, or reduced in coverage or in limits except after thirty- (30) days prior written notice has been given to the State of Arizona. Such notice shall be sent directly to (First Things First, Grants and Contracts Procurement Specialist, 4000 N. Central, Suite 800, Phoenix, AZ 85012) and shall be sent by certified mail, return receipt requested.

D. ACCEPTABILITY OF INSURERS: Insurance is to be placed with duly licensed or approved non-admitted insurers in the state of Arizona with an "A.M. Best" rating of not less than A-VII. The State of Arizona in no way warrants that the above-required minimum insurer rating is sufficient to protect the Grantee from potential insurer insolvency.

E. VERIFICATION OF COVERAGE: Grantee shall furnish the State of Arizona with certificates of insurance (ACORD form or equivalent approved by the State of Arizona) as required by this Contract. The certificates for each insurance policy are to be signed by a person authorized by that insurer to bind coverage on its behalf.

F. All certificates and endorsements are to be received and approved by the State of Arizona before work commences. Each insurance policy required by this Contract must be in effect at or prior to commencement of work under this Contract and remain in effect for the duration of the project.

Failure to maintain the insurance policies as required by this Contract, or to provide evidence of renewal, is a material breach of contract.

G. All certificates required by this Contract shall be sent directly to (First Things First, Grants and Contracts Procurement Specialist, 4000 N. Central, Suite 800, Phoenix, AZ 85012). The State of Arizona project/contract number and project description shall be noted on the certificate of insurance. The State of Arizona reserves the right to require complete, certified copies of all insurance policies required by this Contract at any time. DO NOT SEND CERTIFICATES OF INSURANCE TO THE STATE OF ARIZONA'S RISK MANAGEMENT SECTION.

H. SUBCONTRACTORS: Grantees' certificate(s) shall include all subcontractors as insureds under its policies or Grantee shall furnish to the State of Arizona separate certificates and endorsements for each subcontractor. All coverages for subcontractors shall be subject to the minimum requirements identified above.

I. APPROVAL: Any modification or variation from the *insurance requirements* in this Contract shall be made by the Department of Administration, Risk Management Section, whose decision shall be final. Such action will not require a formal Contract amendment, but may be made by administrative action.

J. EXCEPTIONS: In the event the Grantee or sub-contractor(s) is/are a public entity, then the Insurance Requirements shall not apply. Such public entity shall provide a Certificate of Self-Insurance. If the Grantee or sub-contractor(s) is/are a State of Arizona agency, board, commission, or university, none of the above shall apply.

5.4 Force Majeure If either party hereto is delayed or prevented from the performance of any act required in this Agreement due to acts of God, strikes, lockouts, labor disputes, civil disorder, or other causes without fault and beyond the control of the party obligated, performance of or payment for such act will be excused for the period of the delay.

5.5 Third Party Antitrust Violations The Grantee assigns to First Things First any claim for cover charges resulting from antitrust violations to the extent that those violations concern materials or services supplied by third parties to the Grantee, toward fulfillment of this Contract.

6. Compliance

6.1 Compliance with Applicable Laws The services supplied under this Contract shall comply with all applicable Federal, state and local laws, and the Grantee shall maintain all applicable licenses and permit requirements.

6.2 Sectarian Requests Funds may not be expended for any sectarian purpose or activity, including sectarian worship or instructions.

6.3 Restrictions on Lobbying The Grantee shall not use these funds to pay for, influence, or seek to influence any officer or employee of First Things First, state government or the federal government if that action may have an impact, of any nature, on this contract.

6.4 Licenses Grantee shall maintain in current status all federal, state and local licenses and permits required for the operation of the business conducted by the Grantee.

6.5 Fingerprinting Pursuant to A.R.S. §41-1758 Grantee will obtain fingerprint cards and/or background checks as applicable.

This Contract may be cancelled or terminated if the fingerprint check or the certified form of any person who is employed by a provider, whether paid or not, and who is required or allowed to provide services directly to children, discloses that a person has committed any act of sexual abuse of a child, including sexual exploitation or commercial sexual exploitation, or any act of child abuse or that the person has been convicted of or awaiting trial on any criminal offenses in this state or similar offenses in another state or jurisdiction.

7. State's Contractual Remedies

7.1 Right to Assurance If First Things First in good faith has reason to believe that the Grantee does not intend to, or is unable to perform or continue performing under this Contract, the Grants and Contracts Procurement Specialist may demand in writing that the Grantee give a written assurance of intent to perform. Failure by the Grantee to provide written assurance within the number of Days specified in the demand may be, at First Things First's discretion, the basis for terminating the Contract under the First Things First Uniform Terms and Conditions or other rights and remedies available by law or provided by the contract.

7.2 Cancellation for Failure to Perform Failure by the Grantee to adhere to any provision of this Agreement or its Attachments in the time and manner provided by this Contract or its Attachments shall constitute a material default and breach of this Contract and First Things First may cancel, at its option, this Agreement upon prior written notice.

First Things First may issue a written ten (10) day notice of default to the Grantee for acting or failing to act including but not limited to any of the following:

- The Grantee provides personnel that do not meet the requirements of this Agreement or are of an unacceptable quality.
- The Grantee fails to perform adequately the services required in this Agreement.
- The Grantee fails to furnish the required product or services within the time stipulated in this Agreement.
- The Grantee fails to make progress in the performance of the requirements of the Agreement and/or gives a positive indication that the Grantee will not or cannot perform to the requirements of this Agreement.

If the Grantee does not correct any problem(s) within ten (10) days after receiving the notice of default, First Things First may cancel the Contract. If First Things First cancels the Contract pursuant to this clause, First Things First reserves all rights or claims to damage for breach of the Contract and the Grantee agrees to a general release in favor of First Things First for any claim for reimbursement.

7.3 Non-Exclusive Remedies The rights and the remedies of First Things First under this Contract are not exclusive.

8. Contract Termination

8.1 Cancellation for Conflict of Interest. Pursuant to A.R.S. §38-511, First Things First may cancel this Contract within three (3) years after Contract execution without penalty or further obligation if any person significantly involved in initiating, negotiating, securing, drafting or creating the Contract on behalf of First Things First is or becomes at any time while the Contract or an extension of the Contract is in effect an employee of or a consultant to any other party to this Contract with respect to the subject matter of the Contract. The cancellation shall be effective when the Grantee receives written notice of the cancellation unless the notice specifies a later time. If the Grantee is a political subdivision of the State of Arizona, it may also cancel this Contract as provided in A.R.S. §38-511.

8.2 Suspension or Debarment First Things First may, by written notice to the Grantee, immediately terminate this Contract if First Things First determines that the Grantee has been debarred, suspended or otherwise lawfully prohibited from participating in any public procurement activity, including but not limited to, being disapproved as a subcontractor of any public procurement unit or other governmental body. Submittal of an Application or execution of a contract shall attest that the Grantee is not currently suspended or debarred. If the Grantee becomes suspended or debarred, the Grantee shall immediately notify First Things First.

8.3 Termination for Convenience First Things First reserves the right to terminate the Contract, in whole or in part at any time, when in the best interests of First Things First without penalty or recourse. Upon receipt of the written notice, the Grantee shall stop all work, as directed in the notice, notify all subcontractors of the effective date of the termination and minimize all further costs to First Things First. In the event of termination under this paragraph, all documents, data and reports prepared by the Grantee under the Contract shall become the property of and be delivered to First Things First upon demand. The Grantee shall be entitled to receive just, equitable compensation for work in progress, work completed, and materials accepted before the effective date of the termination. The cost principles and procedures provided in A.A.C. R2-7-701 shall apply.

8.4 Termination for Default In addition to the rights reserved in the contract, First Things First may terminate the Contract in whole or in part due to the failure of the Grantee to comply with any term or condition of the Contract, to acquire and maintain all required insurance policies, bonds, licenses and permits, or to make satisfactory progress in performing the Contract. The Grants and Contracts Procurement Specialist shall provide written notice of the termination and the reasons for it to the Grantee. Upon termination under this paragraph, all materials, documents, data and reports prepared by the Grantee under the Contract shall become the property of and be delivered to First Things First on demand. Upon termination of this Contract, First Things First may procure, on terms and in the manner that it deems appropriate, materials or services to replace those under this Contract. The Grantee shall be liable to First Things First for any excess costs incurred by First Things First in procuring services in substitution for those due from the Grantee.

9. Contract Claims

9.1 Arbitration The parties to this Contract agree to resolve all disputes arising out of or relating to this contract through arbitration, after exhausting applicable administrative review, to the

extent required by A.R.S. §12-1518, except as may be required by other applicable statutes (Title 41).

10. State of Arizona General Uniform Terms and Conditions

The latest edition of the Arizona Uniform General Terms and Conditions and Uniform Instructions to Applicants is incorporated into this Request for Grant Application by reference. Copies may be obtained from the Arizona State Procurement Office at (602) 542-5511 or at: http://www.azdoa.gov/spo/documents-forms/procurement-documents.

Checklist

Use the following list to make sure your Grant Application is complete and meets the requirements specified in this request for grant Applications:

- ❒ One (1) original copy marked "original", and nine (9) additional copies
- ❒ Completed and signed First Things First Offer and Acceptance form
- ❒ Table of Contents
- ❒ Application including Executive Summary and response to all 29 questions
- ❒ Standard Data Collection Form completed, Attachment A
- ❒ State of Arizona Substitute W-9 Form (must be downloaded and printed) signed, if applicable
- ❒ Applicant's Experience completed, Attachment B
- ❒ Personnel Overview completed, Attachment C
- ❒ Implementation Plan completed, Attachment D
- ❒ Funds Requested Page, completed and signed, Attachment E
- ❒ Line Item Budget, completed and signed, Attachment F
- ❒ Budget Narrative, completed and signed, Attachment G
- ❒ Disclosure of Other Funding Sources, completed and signed, Attachment H
- ❒ Financial Systems Survey is completed and signed, Attachment I
- ❒ Evaluation Plan, Attachment J
- ❒ Resumes for all personnel listed in the budget
- ❒ One copy of your agency's most recent audited, reviewed or compiled financial statements as well as a schedule showing the total federal funds (by granting agency) expended by your agency for the most recent fiscal year included with the Application marked Original.
- ❒ Page numbers are included on all pages, in sequence, twelve point font or larger and single-spaced, with one inch margins or wider.
- ❒ All documents requiring signatures should have **ORIGINAL** signatures.
- ❒ Do **NOT** bind your Application in spiral binders or in 3-ring notebooks. Please submit your Applications either stapled in the upper left-hand corner or use a binder clip.
- ❒ When submitting your Application, insure your organization name and the Request for Grant Application Number **FTF-RC015-10-0092-00** is CLEARLY marked on the outside of the SEALED envelope/package.
- ❒ It is the responsibility of each Applicant to insure their Application is delivered to First Things First by the due date and time, May 22, 2009 at 10:00 a.m. Arizona MST. Allow for such contingencies as heavy traffic, weather, directions, parking, security, etc.

Attachments and Exhibits

Attachment A	Standard Data Collection Form
Attachment B	Applicant's Experience
Attachment C	Key Personnel Overview
Attachment D	Implementation Plan
Attachment E	Funds Requested Page
Attachment F	Standard Line Item Budget
Attachment G	Budget Narrative Explanation
Attachment H	Disclosure of Other Funding Sources
Attachment I	Financial Systems Survey
Attachment J	Evaluation Plan

Exhibit A	Definition of Terms
Exhibit B	Sample Standard (No Match) Line Item Budget
Exhibit C	Sample Budget Narrative
Exhibit D	Sample Certificate of Insurance
Exhibit E	First Things First Standards of Practice for Access and Affordability Expansion of Child Care

Attachment A

FIRST THINGS FIRST STANDARD DATA COLLECTION FORM

A. Agency Information:

Program Name (if applicable)_____

Agency_____ Contact Person_____

Address_____ Position_____

Address_____ Email_____

City, State, Zip_____ Phone_____x_____ Fax_____

County_____ **E**mployer **I**dentification **N**umber:_____

Agency Classification: _____State Agency _____County Government _____Local Government _____Schools ____Tribal

_____Faith Based _____Other

Have you previously conducted business with First Things First using this EIN? ____**Y** ____**N**

If **NO,** please go to the following website, download the State of Arizona Substitute W-9 Form and submit with your Application: http://www.gao.state.az.us/Vendor/forms/new/stateofaz_subw-9_042008.pdf

In which Congressional (Federal) District is your agency? Enter District # _____

http://www.azredistricting.org (click on Final Maps)

In which Legislative (State) District is your agency? Enter District # _____

http://www.azredistricting.org (click on Final Maps)

Approximately how much FEDERAL funding (from a Federal Source) will your organization expend in your current fiscal year? $_____

What is your organization's fiscal year-end date? _____

Accounting Method: _____Cash _____Accrual

Does your organization undergo an annual independent audit in accordance with OMB Circular A-133? _____**Y** _____**N**

Please provide contact information of the audit firm conducting your audit:

Agency _____

Address _____

Phone Number _____

B. Proposed Program Information / Description:

Amount requested: _____

Service area of proposed program: _____

Target population of proposed program: _____

Number of participants to be served: _____

Please provide a **brief** description of the **proposed program** in one or two paragraphs.

C. Contact Information (Please copy this page as many times as needed.)

Program Agency – Indicate person to be primary contact with First Things First and who is directly responsible for ensuring that the program plan is implemented. All future program correspondence will be sent to **this person.**

Fiscal Agency - Indicates person responsible for financial matters pertaining to this grant.

Collaborator – Indicates all persons/agencies that have been identified as a collaborator, partner, or host site as a requirement of this grant.

Program Agency **Fiscal Agency** **Collaborator**

Agency_____ Contact Person_____

Address_____ Position_____

Address _____ Email_____

City, State, Zip_____ Phone_____x_____ Fax_____

County_____

Program Agency **Fiscal Agency** **Collaborator**

Agency_____ Contact Person_____

Address_____ Position_____

Address _____ Email_____

City, State, Zip_____ Phone_____x_____ Fax_____

County_____

Program Agency **Fiscal Agency** **Collaborator**

Agency_____ Contact Person_____

Address_____ Position_____

Address _____ Email_____

City, State, Zip_____ Phone_____x_____ Fax_____

County_____

Attachment B

APPLICANT'S EXPERIENCE

Name and address of organization for which the service or activity was provided:
Location where services or activities were conducted:
Dates the service or activity was conducted: (e.g., October 2007 – September 2008)
Describe the services or activities that were provided:
Describe what was achieved with the services or activities: (e.g., increased knowledge among 20% of program participants, served 100 children, etc.)

Attachment C

KEY PERSONNEL OVERVIEW

STAFF MEMBER	BACKGROUND AND EXPERTISE OF PERSONNEL
Name: Title: FTE on this project:	
Name: Title: FTE on this project:	
Name: Title: FTE on this project:	
Name: Title: FTE on this project:	
Name: Title: FTE on this project:	
Name: Title: FTE on this project:	

***In addition to this overview, please attach a resume (for current personnel) or a job description (for positions to be hired) for the key individuals involved in the project.**

Attachment D

IMPLEMENTATION PLAN

Activities	Task	Person Responsible	Date Task Will Be Completed/Timeline	Support Documentation

Attachment E

FUNDS REQUESTED PAGE

The Offeror must state a firm, fixed total guaranteed not-to-exceed amount of funds requested for the Grant.

$_____Total Funds Requested

Authorized Signature_____ Date_____

Job Title _____

Attachment F

STANDARD LINE ITEM BUDGET – NO MATCHING FUNDS

While you must use this format, you may reproduce it with Word Processing or Spreadsheet software. Limit your budget line items to the following categories: Personnel, Fringe Benefits, Professional Services, Travel, Pass-Through (i.e., Sub grants), Other Operating Expenses and Administrative/Indirect Costs.

Budget period: September 1, 2009 – June 30, 2010

Budget Category	Line Item	Requested Funds	Total Cost
PERSONNEL AND FRINGE BENEFITS			
PROFESSIONAL SERVICES			
TRAVEL			
SUBGRANTS			
OTHER OPERATING EXPENSES			
Subtotal Direct Program Costs:		$	$
Administrative/Indirect Costs:			
INDIRECT COSTS			
TOTAL COST			
Total		$	$

***As shown, a line item budget justification for each component MUST be included in the proposal that describes the procedure for determining the cost of budget categories. Detail in the line item budget narrative strengthens proposals. See the following page for budget narrative format.**

Authorized signature_____ Date_____

Job Title_____

Attachment F

LINE ITEM BUDGET – USE IF LISTING MATCHING FUNDS

While you must use this format, you may reproduce it with Word Processing or Spreadsheet software. Limit your budget line items to the following categories: Personnel, Fringe Benefits, Professional Services, Travel, Pass-Through (i.e., Sub grants), Other Operating Expenses and Administrative/Indirect Costs.

Budget period: September 1, 2009 – June 30, 2010

Budget Category	Line Item	Requested Funds	**Matching Funds/ Source	Total Cost
Personnel and Fringe Benefits				
Personnel Fringe Benefits				
Contracted Services/Professional Services				
Contract services				
Travel				
Out of State: In State:				
Pass Through				
Sub grants				
Supplies and Other Operating				
Supplies and Other Operating Expenses				
Subtotal Direct Program Costs:		$	$	$
Administrative/Indirect Costs				
Indirect Costs		$	$	$
Total		$	$	$

***As shown, a line item budget justification for each component MUST be included in the proposal that describes the procedure for determining the cost of budget categories. Detail in the line item budget narrative strengthens proposals. See the following page for budget narrative format.**
**** Matching Funds are not required, but if listed, are subject to monitoring by First Things First.**

Authorized signature_____ Date_____

Job Title_____

Attachment G

BUDGET NARRATIVE EXPLANATION

The purpose of the budget narrative is to provide more clarity and detail on the various budget line items. The budget narrative should explain the criteria used to compute the budget figures on the budget form. Please verify that the narrative and budget form correspond and the calculations and totals are accurate.

Personnel: *Include information such as position title(s), name of employee (if known), salary, time to be spent on this program (hours or %), number of months assigned to this program, etc. Explain how the salary rate for each position was determined. If salaries are expected to increase during the project year, indicate the percentage increases for each position and justify the percent of the salary increase. Also, be sure to include the scheduled salary increases on the Budget Form.*

Fringe Benefits: *(Include a benefit percentage and what expenses make up employee benefit costs. Indicate any special rates for part-time employees, if applicable. Explain how the benefits for each position were determined. If using a fringe benefit rate, explain how this percentage is justified or approved by your agency.*

Contracted Consultant/Professional Services: *If professional consultants/services costs are proposed in the budget, define how the costs for these services were determined and the justification for the services related to the project. Explain how all contracts will be procured.*

Travel: *Include a detailed breakdown of hotel, transportation, meal costs, etc. Indicate the location(s) of travel, the justification for travel, how many employees will attend and how the estimates have been determined. Explain the relationship of each cost item to the project (e.g., if training or training expenses are requested, explain the topic of the training and its relationship to the project). Applicants **must** use the State of Arizona Travel Policy on rates for mileage, lodging, and meals (www.gao.state.az.us/travel/).*

Pass Through/Sub grants: *In the event that this application represents collaboration and the contract will be utilizing other sub grantees to perform various components of the program, include a list of sub grantees, programmatic work each sub grantee will perform, and how costs for each sub grantee are determined.*

Supplies and Operating Expenses: *Explain each supply item to be purchased, how the costs were determined and justify the need for the items. Items with a unit cost less than $5,000 are considered supplies and should be listed in this category. All purchases should be made through competitive bid or using established purchasing procedures.*

Administrative/Indirect Costs: *Administrative costs are general or centralized expenses of overall administration of an organization that receives grant funds and does not include particular program costs. For organizations that have an established federally approved indirect cost rate for Federal awards, indirect costs mean those costs that are included in the organization's indirect cost rate. Such costs are generally identified with the organization's overall operation and are further described in 2 CFR 220, 2 CFR 225, and 2 CFR 230.*

Applicants must list either Option A or Option B and provide proper justification for expenses included:

Option a - Administrative Costs: *with proper justification, sub grantees may include an allocation for administrative costs for up to 10% of the total direct funds requested of the grant request. Administrative costs may include allocable direct charges for: costs of financial, accounting, auditing, contracting or general legal services; costs of internal evaluation, including overall organization's management improvement costs; and costs of general liability insurance that protects the organization(s) responsible for operating a project, other than insurance costs solely attributable to the*

project. Administrative costs may also include that portion of salaries and benefits of the project's director and other administrative staff not attributable to the time spent in support of a specific project.

***Option B - Federally Approved Indirect Costs**: If your organization has a federally approved indirect cost rate agreement in place, grantees may include an allocation for indirect costs for up to 10% of the grant request.* ***Applicants must provide a copy of their federally approved indirect cost rate agreement**.*

Indirect costs are costs of an organization that are not readily assignable to a particular project, but are necessary to the operation of the organization and the performance of the project. The cost of operating and maintaining facilities, depreciation, and administrative salaries are examples of the types of costs that are usually treated as indirect.

Authorized Signature_____ Date_____

Job Title_____

Attachment H

DISCLOSURE OF OTHER FUNDING SOURCES

Please list all other funding that your organization currently receives from State or Public Agencies, Federal Agencies, Non-Profit Organizations, or any other source providing funding for the proposed Program*. A.R.S. §8-1183 provides for a prohibition on supplanting of state funds by First Things First expenditures, meaning that no FTF monies expended are to be used to take the place of any existing state or federal funding for early childhood development and health programs.

Use a continuation sheet if necessary. The following form may be reproduced with word processing software or another form may be created that contains all the information requested.

Type of Funding (Federal, State, local, other)	Received From	Amount	✓ If used for match on this grant
TOTAL:			

***This table should include only those funds that will support the program detailed in this Application.**

Authorized Signature_____ Date_____

Job Title_____

Attachment I

FIRST THINGS FIRST FINANCIAL SYSTEMS SURVEY

Name of Applicant:_____

Please answer every question by filling in the circle next to the correct answer. Attach materials and document comments as required.

As stewards of federal and state funds, First Things First awards funds to organizations (regardless of how small or large) that are both capable of achieving project goals/objectives and upholding their responsibility for properly managing funds as they achieve those objectives.

This survey will be used primarily for initial monitoring of the organization. This survey may also be used in evaluating the financial capability of the organization in the award process. Deficiencies should be addressed for corrective action and the organization should consider procuring technical assistance in correcting identified problems.

A. GENERAL INFORMATION

1. Has your organization received a Federal or State Grant within the last two years?	o YES o NO
2. Has your organization completed an A-133 Single Audit within the past two years? If yes, please **attach** a complete copy of your A-133 Audit, including, but not limited to, your Management Letter, Findings and Questioned Costs.	o YES o NO
3. If your organization has not completed an A-133 Single Audit, have your financial statements been audited, reviewed or compiled by an independent Certified Public Accountant within the past two years? If yes, please **attach** a complete copy of the most recent audited, reviewed or compiled financial statements. NOTE THAT ONLY ONE COPY OF YOUR AUDIT NEEDS TO BE INCLUDED WITH THE APPLICATION MARKED "ORIGINAL". It is not necessary to include additional copies with each copy of the completed Application.	o YES o NO
4. Please **attach** a schedule showing the TOTAL federal funds (by granting agency) expended by your agency for the most recent fiscal year. Note: If your organization had an A-133 Single Audit, a copy of the "Schedule of Expenditures for Federal Awards" can be submitted. ONLY ONE COPY IS NEEDED, TO BE INCLUDED WITH THE APPLICATION MARKED "ORIGINAL"	
5. Has your organization been granted tax-exempt status by the Internal Revenue Service?	o YES o NO o N/A
6. If you answered YES to question #5, under what section of the IRS code? O 501 C (3) O 501 C (4) O 501 C (5) O 501 C (6) O Other Specify:_____	
7. Does your organization have established policies related to salary scales, fringe benefits, travel reimbursement and personnel policies?	o YES o NO

B. FUNDS MANAGEMENT

1. Which of the following describes your organization's accounting system?	o Manual o Automated o Combination
2. How frequently do you post to the General Ledger?	o Daily

	o Weekly o Monthly o Other
3. Does the accounting system completely and accurately track the receipt and disbursements of funds by each grant or funding source?	o YES o NO
4. Does the accounting system provide for the recording of actual costs compared to budgeted costs for each budget line item?	o YES o NO
5. Are time and effort distribution reports maintained for employees working fully or partially on state or federal grant programs that account for 100% of each employee's time?	o YES o NO
6. Is your organization familiar with Federal Cost Principles (i.e., 2 CFR 220, 2 CFR 225, and 2 CFR 230)?	o YES o NO
7. How does your organization plan to charge common/indirect costs to this grant? **NOTE**: Those organizations using allocable direct charges **must attach** a copy of the methodology and calculations in determining those charges. Those organizations using a federally approved indirect cost rate **must attach** a copy of the approval documentation issued by the federal government.	o Direct Charges o Utilizing an Indirect Cost Allocation Plan or Rate

INTERNAL CONTROLS

1. Are duties of the bookkeeper/accountant segregated from the duties of cash receipt or cash disbursement?	o YES o NO
2. Are checks signed by individuals whose duties exclude recording cash received, approving vouchers for payment and the preparation of payroll?	o YES o NO
3. Are all accounting entries and payments supported by source documentation?	o YES o NO
4. Are cash or in-kind matching funds supported by source documentation?	o YES o NO
5. Are employee time sheets supported by appropriately approved/signed documents?	o YES o NO
6. Does the organization maintain policies that include procedures for assuring compliance with applicable cost principles and terms of each grant award?	o YES o NO

D. PROCUREMENT

1. Does the organization maintain written codes of conduct for employees involved in awarding or administering procurement contracts?	o YES o NO
2. Does the organization conduct purchases in a manner that encourages open and free competition among vendors?	o YES o NO
3. Does the organization complete some level of cost or price analysis for every major purchase?	o YES o NO
4. Does the organization maintain a system of contract administration to ensure Grantee conformance with the terms and conditions of each contract?	o YES o NO
5. Does the organization maintain written procurement policies and procedures?	o YES o NO

E. CONTACT INFORMATION

Please indicate the following information. In the event that First Things First has questions about this survey, this individual will be contacted.

Prepared By:_____

Job Title:_____

Date:_____

Phone/Fax/Email:_____

F. CERTIFICATION

I certify that this report is complete and accurate, and that the Grantee has accepted the responsibility of maintaining the financial systems.

_____
Authorized Signature

G. COMMENT AND ATTACHMENTS

Please use the space below to comment on any answers in Sections A – D. Please indicate the Section and Question # next to each comment. Number of Attachments (please number each attachment): _____

COMMENTS:

Attachment J

EVALUATION PLAN

Performance Measure	Data to Collect	Plan for Data Collection	Plan for Using the Data	Quality Assurance

Exhibit A

DEFINITION OF TERMS

As used in these Instructions, Special Terms and Conditions and Uniform Terms and Conditions, the terms listed below are defined as follows:

1. "***Activity***" means activities, services, and programs direct or indirect or contracted means to carry out strategies.
2. *"**Application**"* means bid, proposal or quotation.
3. *"**Applicant**"* means a person who responds to a RFGA.
4. *"**Attachment**"* means any item the RFGA that requires an Applicant to submit as part of the Application.
5. *"**Best Practice**"* means that there is a technique, method, process, activity, incentive or reward that is more effective at delivering a particular outcome than any other. Best Practice can also be defined as the most efficient (least amount of effort) and effective (best results) way of accomplishing a task, based on repeatable procedures that have proven themselves over time for large numbers of people. Best Practice is used to describe the process of developing and following a standard way of doing things that multiple organizations can use for management, policy, and especially software systems.
6. *"**Collaborate**"* means to work jointly with others or together to conduct planning, decision-making, or program execution; may include exchange of information or resources.
7. *"**Contract**"* means the combination of the RFGA, including the Instructions to Applicants, The Uniform and Special Terms and Conditions, and the Specifications and Statement or Scope of Work; the Application and any Application Clarifications; and any RFGA Amendments or Contract Amendments.
8. "***Contract Amendment***" means a written document signed by the Grants and Contracts Procurement Officer that is issued for making changes in the Contract.
9. *"**Coordination**"* means to take a leadership role and responsibility for outcomes in bringing people, organizations, or resources together to conduct planning, decision-making or program execution; to bring into a common action, movement, or condition.
10. *"**Days**"* means calendar days unless otherwise specified.
11. *"**Early Child Development and Health**" (ECDH)* means the array of programs, services, and supports in both Early Care and Education and Health which serve children aged birth through five years and their families.
12. *"**Exhibit**"* means any item labeled as an Exhibit in the RFGA or placed in the Exhibits section of the RFGA. Exhibits are resource materials.
13. *"**Goal**"* means broad measurable statement of intent to set a future direction; what an Applicant wants to accomplish. The goal communicates the direction of (more, less, maintain) the result statement. Goals indicate what First Things First will do as part of the comprehensive early childhood system. Each Goal is a piece of a larger picture and is inextricably interrelated and linked with the other Goals.
14. *"**Goal Area**"* means First Things First's over-arching goals- Quality and Access; Health; Professional Development; Family Support; Coordination; Communications.
15. *"**Grantee**"* means any Applicant whose Application has been accepted and has been awarded a Grant with First Things First.
16. *"**Grants and Contracts Procurement Specialist**"* means the person, or his or her designee, duly authorized by First Things First to enter into and administer Contracts and make written determinations with respect to the Contract.
17. *"**Key Measures**"* means measures that align directly with Goals and indicate what we want to change. Many Key Measures listed will indicate whether regular progress toward First Things First Goals will be achieved within three to five years. Other Key Measures listed will provide important data to determine ongoing impact on and progress of the early childhood development and health system.
18. *"**Logic Model**" (LM)* means a sequential program planning, implementation, and evaluation process that identifies and links all elements to achieve positive impacts on individuals and the community. Using a logic model supports strong program/project planning and design, promotes realistic expectations, leads to identification of meaningful evaluation data, assists in monitoring progress and tracking changes so that successes can be replicated and

mistakes avoided. The logic model provides a standardized approach to grant planning, implementation and evaluation that is used across the Arizona Early Childhood Development and Health regions.

19. *"**Performance Measures**"* means a short-term impact that links to the Key Measures and include service numbers.
20. *"**Promising Practice,**"* means practices that were developed based on theory or research, but for which an insufficient amount of original data have been collected to determine the effectiveness of the practices. Practices in this category may have been studied, but they did not go through rigorous study designs. These practices have been tested but the results are not as clear as those results in the proven category above. Practices that fall in this category are based on some type of research – whether it is theoretical, qualitative, or quantitative – but data have yet to be collected on effectiveness. Promising practices may have been tested under different conditions and, therefore, may have a research foundation. However, the practices themselves have not been tested using the most rigorous research designs, or were tested in different contexts.
21. *"**Proven Practice**"* means the study design uses a convincing comparison group to identify program impacts, including randomized-control trial (experimental design) or some quasi-experimental designs. Sample size of evaluation exceeds thirty in both the treatment and comparison groups. Must directly impact one of the indicators.
22. *"**Research-based**"* means research that is based on the neuro-biological, behavioral and social sciences that has led to major advances in understanding the conditions that influence whether children get off to a promising or worrisome start in life.
23. "***RFGA***" means an a Request for Grant Application (RFGA).
24. "***RFGA Amendment***" means a written document that is signed by the Grants and Contracts Procurement Officer and issued for making changes to the RFGA.
25. *"**School Readiness**"* means the match between the range of developmental accomplishments (e.g., emerging literacy and numeracy skills, such as pretending to read stories or counting to 20, and small-motor skills, such as buttoning clothes and holding a pencil properly) and difficulties (e.g., such as restlessness and inattention, speech difficulties, and less than optimal health) that children bring with them when they arrive at kindergarten and the capacity of schools to educate all children regardless of the abilities, interests and talents they bring to school.
26. *"**State**"* means the State of Arizona, Early Childhood Development and Health Board who executes the Contract.
27. *"**State Fiscal Year**" (SFY)* means the period beginning with July 1 and ending June 30.
28. *"**Strategy**"* means general methods or overall approaches used to achieve goals. Strategies provide direction and are globally defined best practices that positively impact the lives of children and families served. Strategies work together and indicate how we will implement the Goals.
29. *"**Subcontract**"* means any Contract, express or implied, between the Grantee and another party delegating or assigning, in whole or in part, the furnishing of any service required for the performance of the Contract.

Exhibit B

SAMPLE STANDARD (NO MATCH) LINE ITEM BUDGET

This attachment is provided as an example only. While you must use this format, you may reproduce it with word processing or spreadsheet software. Limit your budget line items to the following categories: Personnel, Fringe Benefits, Professional Services, Travel, Pass-Through (i.e., sub-grants), Other Operating Expenses and Administrative/Indirect Costs.

Budget period: September 1, 2009 – June 30, 2010

Budget Category	Line Item	Requested Funds	Total Cost
Personnel and Fringe Benefits			
Personnel	Percy Miller, Executive Director, 10%, 10 months	$7,083	$7,083
	Roxanne Trump, Program Manager, 15%, 10 months	$8,125	$8,125
	Vera Contreras, Program Assistant, 100%, 10 months	$25,000	$25,000
	Program Coordinator, TBD, 100%, 10 months	$37,500	$37,500
	Chris Walker, Accounting Assistant, 50%, 10 months	$14,853	$14,853
		$92,292	**$92,292**
Fringe Benefits	Agency Rate (22%)- see budget narrative	**$20,304**	**$20,304**
Professional Services			
Professional (contracted) services	Larry, Terry and Kerry Evaluation Services, Inc. 120 hours of contracted evaluation services x $100 per hour 80 additional hours are donated as in-kind services	**$12,000**	**$20,000**
Travel Expenses			
Travel	Out of State Travel: Not Applicable	$0	$0
	In-State Travel:		
	• Coordinator and Assistant program related travel (500 miles per week x 40 weeks x 2 staff x state mileage rate $.445/mile)	$17,800	$17,800
	• Manager program related travel (50 miles per week x 40 weeks x 1 staff x state mileage rate of $.445 /mile)	$890	$890
	• Attend First Things First Orientation in Phoenix and travel to required FTF state required meetings: (100 miles round trip to FTF x 4 staff x 8 meetings x state travel	$1,424	$1,424
	• Attend Regional Partnership Council Monthly meetings: (50 miles round trip x 3 staff x 10 monthly meetings x state travel rate of $.445/mile)	$667.50	$667.50
		$20,782	**$20,782**
Pass-Through			
Subgrants	Not Applicable		
Supplies & Other Operating			
Other Operating Expenses	Postage ($100/month x 10 months for monthly correspondence)	$1,000	$1,000
	Telephone ($75/month x 10 months x 2 full time staff	$1,500	$1,500
	Rent and Utilities for 2.75 FTE x $240/month x 10 months (see Narrative)	$6,600	$6,600
	Office Supplies: $150/month x 10 months	$1,500	$1,500
	Work station and computer for new employee (Program Coordinator)	$1,500	$1,500
	Workshop Supplies (10 workshops x $550 each)	$5,500	$5,500
		$17,600	**$17,600**
Subtotal Direct Program Costs:		$162,977	170,922
Administrative/Indirect Costs			
Indirect Cost	Option A 10% administrative cost rate is used. Agency's allocation policy for administrative costs is 15%. Please see narrative.	$16,298	$17,092
Total		$179,275	$188,014

***As shown, a line item budget justification for each component MUST be included in the proposal that describes the procedure for determining the cost of budget categories. Detail in the line item budget narrative strengthens proposals.**

Authorized signature *Tabitha S. McGillicuddy* Date May 3, 2009 *Job Title Accounting Manager*

Exhibit C

SAMPLE BUDGET NARRATIVE

The detail of this budget narrative is fictitious and is to be used as an example only. Budget items listed may or may not pertain to the scope of work and requirements listed in this RFGA.

Personnel:

- Percy Miller, Ph.D. is the Executive Director. He oversees all programs and will be spending 10% of his time on the proposed program for the 10 month grant cycle to include attending program related meetings and training as well as management of the evaluation subcontract. With an annual salary of $85,000, 10% of which will be charged to this grant for 10 months, or $7,083.
- Roxanne Trump, M.P.H. is the Program Manager for the Family Support projects at our agency. Oversight of this program and staff supervision will require 15% of her time for the 10 month grant cycle. With an annual salary of $65,000, 15% of the 10 month salary which will be charged to this grant, or $8,125.
- Vera Contreras will serve as the full-time Program Assistant, 100% of her time for 10 months. Vera will be responsible for coordination of the workshops, submitting programmatic reports, and data entry in cooperation with the evaluation consultants. Her annual salary is $30,000, 10 months is $25,000, which will be charged entirely to this grant.
- The position of Program Coordinator will be hired to serve full-time on this project. The Program coordinator has daily oversight of program implementation for the 10 month grant cycle. (Please see attached job description for other duties associated with this position.) The annual salary of this position is $45,000, 10 months is $37,500, which will be charged entirely to this grant.
- Chris Walker, Accounting Assistant, will devote 50% of his time to this project and will complete the financial tracking and reporting for this program over the 10 months. His annual salary is $35,000, of which 50% of ten months salary will be charged to this grant or $14,583.
- The total expenses for all program related salaries equals $92,292.

Fringe Benefits: The approved fringe benefit percentage for employees is calculated at 22%. Medicare, Social Security, Arizona Unemployment, Worker's Compensation, and health insurance make up the employee benefit cost. Twenty-two percent of the total salaries ($92,292) is $20,304, the amount charged to this grant.

Contracted Consultant/Professional Services: The firm of Larry, Terry and Kerry Evaluation Services, Inc. will be contracted to complete the required evaluation. It is estimated that approximately 20 hours will be spent monthly for the 10 month grant cycle to perform the evaluation services including survey development, staff training for evaluation data quality assurance, data analysis and reporting. A resume for Phil Kerry, Ph.D., who will serve as the primary evaluator on this project, is included in this grant application. The firm has 50 years combined experience evaluating early childhood development programs. The firm has donated a total of 80 hours of in-kind services over the course of the grant cycle at a rate of $100 per hour ($8,000 total in-kind). 120 hours of contracted evaluation services at $100 per hour is included in the budget request. Total evaluation services are valued at $20,000 with $12,000 being requested from First Things First.

Travel:

- Program travel for the Coordinator and Assistant is necessary in the successful implementation of the program and includes the tasks of providing outreach, recruiting program participants, and delivering the program. In addition, travel to and from the monthly programmatic workshops has been included in the projected cost, which will be conducted by the Coordinator and the Assistant. This local travel has been estimated at 500 miles per week for 40 weeks of program delivery for the 2 staff members. The state mileage rate of $.445 per mile was used, as required. Total for this line item is $17,800.

- Manager program related travel is calculated at 50 miles per week for 40 weeks at the state mileage rate of $.445 per mile. The Manager's travel includes performing quality assurance checks, attending workshops as needed, and attending the local Family Support Coalition meetings. Total cost is $890.
- As required, the four key staff members will attend the First Things First Orientation meeting in Phoenix and will travel to the required FTF state meetings. This travel has been estimated at 100 miles round trip to FTF for 4 staff members for the 8 meetings and has been calculated at the state travel rate of $.445 per mile and has been listed in the budget for the total of $1,424.
- As a requirement of this RFGA, up to three staff members will attend the Regional Partnership Council Monthly meetings and/or trainings. This travel cost is estimated at 50 miles round trip for 10 monthly meetings for three staff and has been calculated at the state travel rate of $.445 per mile for a total of $667.50.
- With all programmatic travel, ride sharing to meetings, workshops and programmatic visits will be encouraged and utilized to cut down on the cost of travel. The budget request for all travel described above equals $20,782.

Pass Through/Sub grants: There are no sub grants involved with this program application.

Supplies and Operating Expenses:

- **Postage** expenses are calculated at $100 per month for the 10 month and include costs for monthly programmatic correspondence that may include recruitment letters, follow up surveys, and parental consent forms.
- **Telephone**: Due to the extensive programmatic travel and program coordination needed for successful implementation, the Program Coordinator and Program Assistant will each be eligible to receive the agency's cellular phone reimbursement which is $75 per month as stated in our policies and procedures. This is calculated for 10 months x 2 full time staff for a total request of $1,500.
- **Rent and Utilities** for the agency is calculated based on the number of FTE employees per funding source at a rate of $240 per month as per our policies and procedures. This project utilizes 2.75 FTE employees for the 10 month grant cycle for a total of $6,600.
- **Office Supplies** for the programmatic staff have been estimated at $150 each month for the 10 months. Monthly expenses estimated include: copy paper = $40; printer and copier toner = $60; general office supplies = $50 for the $150 total monthly request, totaling $1,500.
- **Workshop Expenses**: The implementation of the program includes a series of ten workshops, one to be held each month of the grant year. The cost of each workshop is estimated at $550 each (x 12) for a total of $5,500. Workshop expenses per workshop include the following: 20 participant workbooks x $15 each = $300; $100 per workshop for light refreshments; $25 per hour for 3 on-site licensed child care providers for 2 hours = $150.00.

Administrative/Indirect Costs: Option A: Our agency utilizes an annual cost allocation policy for all funding sources that includes organization expenses including human resources staff salaries, payroll staff salaries, audit services, general employee/board training and orientation, agency liability insurance, and organizational administrative staff salaries. Current cost allocation for administrative costs is 15% of the agency budget, the percentage requested from each funding source. As allowed by First Things First, a 10% administrative cost rate is requested in this budget, $16,298, with the remaining 5% being contributed by our agency through fundraising/unrestricted dollars.

Authorized signature *Tabitha S. McGillicuddy* Date May 3, 2009 Job Title *Accounting Manager*

Exhibit D

SAMPLE CERTIFICATE OF INSURANCE

Prior to commencing services under this contract, the Grantee must furnish the state certification from insurer(s) for coverages in the minimum amounts as stated below. The coverages shall be maintained in full force and effect during the term of this contract and shall not serve to limit any liabilities or any other Grantee obligations.

Name and Address of Insurance Agency:	Company Letter:	Companies Affording Coverage:
	A	
	B	
Name and Address of Insured:	C	
	D	

LIMITS OF LIABILITY MINIMUM - EACH OCCURRENCE		COMPANY LETTER	TYPE OF INSURANCE	POLICY NUMBER	DATE POLICY EXPIRES
Bodily Injury Per Person Each Occurrence Property Damage OR Bodily Injury and Property Damage Combined			Comprehensive General Liability Form Premises Operations Contractual Independent Contractors Products/Completed Operations Hazard Personal Injury Broad Form Property Damage Explosion & Collapse (If Applicable) Underground Hazard (If Applicable)		
Same as Above			Comprehensive Auto Liability Including Non-Owned (If Applicable)		
Necessary if underlying is not above minimum			Umbrella Liability		
Statutory Limits			Workmen's Compensation and Employer's Liability		
			Other		

State of Arizona and the Department named above are added as additional insureds as required by statute, contract, purchase order, or otherwise requested. It is agreed that any insurance available to the named insured shall be primary of other sources that may be available.

It is further agreed that no policy shall expire, be canceled or materially changed to affect the coverage available to the state without thirty- (30) days written notice to the State. This Certificate is not valid unless countersigned by an authorized representative of the insurance company.

Name and Address of Certificate Holder:

_____

_____

Date Issued: _____

Authorized Representative: _____

Exhibit E

STANDARDS OF PRACTICE
Access and Affordability Expansion of Child Care

The Navajo Nation Regional Partnership Council (RPC) had identified the need for regional implementation of the following strategy:

Expand quality child care slots by providing planning, start-up and/or quality improvement grants for development, expansion or facility improvement; in order to allow new child care centers to open and existing centers and homes to expand enrollment in regulated and quality settings; with special priority for infant and toddler care.

The intended target population of this funding opportunity through Planning Grants, Start-up Grants, Quality Improvement Grants, or Recruitment and Assistance to Increase the Number of Regulated Child Care Providers is child care providers in un-served or underserved areas of the region.

Needs and Assets Reports from the state and region show that there is limited access to regulated, quality early care and education in Arizona. Access is even more difficult for: infants and toddlers as well as in rural areas of the state and region. Some areas have little or no regulated child care programs (centers or homes). Many providers report space as the most prohibitive barrier to providing more care (especially for infants and toddlers).

The First Things First (FTF) strategic plan roadmap includes the goal area of "Increase access and affordability of quality early care and education". This is to be accomplished wherever care or education is provided: in a home, a child care center, Head Start and Early Head Start, school-based program; and includes target populations of infants and toddlers, children three through five years, and children with special needs.

Research supports positive outcomes of children's enrollment in high-quality, consistent care and education programs in increasing early literacy and readiness factors that are necessary for school success. There are many examples of research which support high quality early childhood programming, and there are now researched models of affordability available as well. For example, The "More at Four Pre-Kindergarten" model allows quality early care and education to be provided in a variety of settings addressing affordability and availability for families.

The study of a model found the following:

- Children exhibited substantial developmental growth across multiple skill areas—language/literacy, math, general cognitive knowledge, and social skills.
- For Spanish-speaking children, growth occurred for skills assessed in both English and Spanish, with higher skill levels and growth in their home language associated with greater growth in skills in English.

Children at greatest risk made similar or even greater gains over time compared to their peers, although they entered the program with lower skill levels and still had not caught up in many areas by the end of kindergarten. Other states, such as New York and California have programs through the Low Income Investment Fund (LIIF) that provide early childhood professionals grants to improve, renovate and expand

early care and education settings. According to LIIF, the impact of these grants has been substantial in New York. Since 2003, LIIF has supported 3,300 early care settings through offering technical assistance to 15 early childhood professionals and 23 planning grants totaling $358,000.

Implementation Requirements:
This Request for Grant Application is seeking Applicants to address these specific Goals and Key Measures:

First Things First Goal Area to be addressed:
- Quality and Access

First Things First Goal to be addressed:
- First Things First will improve access to quality early care and education programs and settings.
- First Things First will increase availability of early care and education settings.

First Things First Key Measures to be addressed:
- Total number of children enrolled and vacancies in regulated early care and education programs as a proportion of the total population birth to age five.
- Total number of infants and toddlers enrolled and vacancies in regulated early care and education programs as a proportion of total population birth to age three.

Planning Grants, Start-up Grants, Quality Improvement Grants, or Recruitment and Assistance to Increase the Number of Regulated Child Care Providers Grants would allocate funds toward any or all of the following: improvement, remodeling, expansion, or construction projects; or recruitment to regulation of child care homes; which would increase the quality of services or increase the capacity of early care and education services for children 0-5 years. This opportunity will enable participants to develop business plans, architectural/building plans, and (must also include) plans for sustainability. Programs may also identify need for resources to improve quality (i.e. playground equipment, minor renovation, costs associated with becoming licensed, certified or accredited).

Administrative Agency for First Things First contractors:
This strategy must be implemented in coordination and conformity with appropriate licensing authorities (i.e. Department of Health Services, Department of Economic Services Child Care Administration, appropriate governmental building construction/ renovation authorities) to ensure compliance with appropriate guidelines, regulations, and laws. Applicant will adhere to State of Arizona/First Things First procurement policies and regulations. An administrative agency should serve to deliver Planning Grants, Start-up Grants, Quality Improvement Grants, or Recruitment and Assistance in order to assure childcare program compliance with all laws, policies and regulations.

Eligibility Child Care or Early Education Programs:
The Administrative Home will ensure that priority will be given to increasing slots for infants and preschoolers. Must be (if and when operating) regulated by state, federal, or tribal authority; or must be a lawfully operating child care home, serving 4 or fewer children for payment with intention and commitment to become a regulated child care home. Early care and education centers and homes receiving assistance must apply for participation in Quality First, or be Nationally Accredited by one of the state recognized accrediting organizations.

Funds may be available to expand capacity and quality are in the following categories:

Planning Grants:
To provide funds for providers to work with construction experts to plan and design the most effective way to expand the number of slots in either an existing center or home or in a new center or home. Includes planning and pre-development costs; including feasibility/sustainability study, business plan development, architectural services and other associated planning costs.

Start-up Grants:
To provide funds for construction or remodeling of centers or homes in order to expand of the number of slots. Center/home expanding its capacity should include demonstration of local need, specific plans for sustainability; staffing; other organizational and community support.

Grants may be used to assist with start-up to defray costs associated with physical renovations that will increase capacity, improve the quality of the classroom, or purchase of equipment such as furniture and supplies.

If requesting funds for a construction project as part of your implementation you must have a 50% match demonstrated at the time of your application. Additionally a description will include:

- Evidence of strong on-going support from the community and how such funding will enable this regional area to reach their pre-determined measurable outcomes and sustain efforts without grant funding.
- Description of other attempts to meet this need and narrative that describes how no other resources exist (other than matching funds) in the community to meet this need.
- Justification of how it is expected that sustainability and operational resources are available after the life of this grant award.
- Description of the anticipated possible ownership and maintenance for the capital asset should the entity no longer utilize the asset for the purpose for which funding support was approved by the Board.
- Describe the source and amount for the 50% matching requirement for new construction.

Quality Improvement Grants:
Quality Improvement Grants may be available for quality improvements for centers or homes to purchase supplies, minor equipment, training, curriculums, etc. so that they are positioned to participate in Quality First! This would also include funds to maintain/pursue accreditation and outreach to centers or home to become accredited and/or participate in Quality First! This may include costs associated with regulation/ certification costs, or licensing expenses such as fingerprinting, regulatory application fees, T.B. tests, orientation training, CPR/First Aid certification, etc.

For Recruitment and Assistance to Increase the Number of Regulated Child Care Providers:

This service provides for recruitment, training, support, and assistance to child care providers to apply for appropriate certification, licensure, and regulation. Assistance may include support for fingerprinting and other fees required for newly certified family child care home providers (DES), child care group homes (DHS), Military regulations, or Tribal regulation. For purposes of expanding the number of service providers, the target is: previously unregulated child care providers. Regulation of Early Care and Education in Arizona includes:

- Arizona Department of Health Services (DHS) **Certified Group Home** for home providers who care for more than 4 children for compensation. These providers (except on military or Tribal lands) must be certified by the Arizona Department of Health Services (DHS). Child care providers who care for children in their homes can care for up to 10 children for compensation in a **DHS Certified Group Home.**
- The Arizona Department of Economic Security (DES) regulates and monitors some residential providers. These are called **DES Certified Family Child Care Homes**. They may care for no more than 4 children at one time for compensation. They may care for up to 6 children total; including the provider's own children. They may care for no more than 2 children under one year old. DES Certified home providers have an Arizona Child Protective Services (CPS) clearance. They are fingerprinted for a criminal background check. They have provided proof of current training in CPR and First Aid. They have their homes inspected for a wide variety of health and safety standards. CCR&R refers DES Certified family child care homes.
- On military bases care is regulated by the military authorities.
- On tribal lands where care is regulated by the tribal authorities.
- The applicant shall develop and implement a detailed development plan with timelines to delineate all activities leading to outcomes of increased number of regulated child care providers.
- This service requires coordination with the existing Department of Economic Security (DES) Child Care Administration (CCA) contractors with similar contracting in the following: Maricopa and Pima Counties, Santa Cruz County, Coconino, Apache, Navajo, Yavapai, Gila, Pinal, Mohave, La Paz and Cochise Counties, Yuma County, Graham and Greenlee Counties. Applicants are asked to provide plans for coordination, communication, collaboration with these service providers. Planning must demonstrate prevention of duplication of effort, and describe how new services provided by this opportunity will increase opportunities by working with the existing services.
- Coordination is also required with Child Care Resource and Referral, to coordinate identification of needs for increased services, and opportunities for collaboration to accomplish outcomes.
- The applicant shall, by geographic area, identify the projected number of homes expected to become regulated under this agreement.
- The applicant for this funding should demonstrate planning to work with, and to recognize and support the role of DES, DHS or other regulating body as, being responsible for conducting inspections, making determinations regarding regulations, conducting ongoing monitoring, completing CPS checks and supervising homes.
- The applicant shall develop and implement a plan that ensures that contract services to be provided are culturally appropriate to the target population(s) to be served.
- As appropriate, the following are examples of allowable activities which may need to be conducted, depending upon regulations:
- Outreach Meetings and Mailings
- Orientation meeting
- Presentation and discussion of requirements of certification, licensure or regulation

- Assessment of the willingness and ability of the applicant to complete the process
- Initiation of applications for interested individuals
- Explanation of the proper use of required forms
- Discussion and dissemination of information on the Child Care Resource and Referral (CCR&R) and on the Child and Adult Care Food Program (CACFP)
- Child Protective Services (CPS) Check
- Reference Checks
- Medical Information Follow-Up
- Pre-Certification Home Visit (Visit the applicant's home)
- Collect and review for completeness the paperwork/forms required
- Conduct follow-up visits to ensure that necessary changes in the home have been made
- Collection, organizing and delivery of application or Certification Package to appropriate authority
- Support for compliance: This rate is set at $250 per applicant and is to be used to provide financial support to applicants for the purchase of items required to be compliant with regulation standards (e.g. fire extinguisher, first aid kit, minor household repairs, fingerprinting) Maintain a system of criteria for determining the applicant's eligibility for support.
- CPR Training: This rate includes all costs associated with procuring CPR and First Aid training as required by Article 52 for the provider and for the identified back up provider.
- Developmentally Appropriate Practice (DAP)
- Business Training securing and/or delivering 8 hours (total) of group or individual training for a newly regulated provider within 90 days of certification.
- Fingerprint Fees, cost of submitting one set of fingerprints to the Department of Public Safety for issuance of a fingerprint clearance card, in accordance with A.R.S. § 41-1964.
- Technical assistance to prepare individuals to meet certification or regulation requirements and to provide the necessary support.
- Development of written materials to promote interest in becoming a regulated provider
- Offer training opportunities at no cost to engage home providers – offer on the weekend and evenings.
- Provide materials to improve health and safety
- Support and facilitate training through linkages with other local providers.
- Provide information regarding current training opportunities available, encouraging participation and networking. Work with existing resources to establish participation in training or conferences for newly regulated providers.

STANDARDS OF PRACTICE

- Providers funded under this grant must be regulated by DES, DHS, or if applicable, an Arizona Tribal Government, the Federal Government, or Military regulating body and in good standing with the regulating body or bodies, as defined by First Things First.
- Providers funded under this grant must be accredited by one of the State of Arizona Board of Education approved accrediting bodies, or participating in Quality First or have applied for and be eligible for Quality First.
- Providers funded under this grant must serve children in families earning 200% of Federal Poverty Level or less. For scholarships families may not be receiving a DES child care subsidy.

- Applicant will prioritize scholarships and stipends for centers and homes that offer full-day, full-week, year-round services and that serve infants and toddlers.

Coordination and collaboration with all FTF grantees is critical to developing a seamless service delivery system for children and families. Services and programs cannot be implemented in isolation and coordination and collaboration must occur within a region and across regions. FTF staff and Regional Councils will identify opportunities for collaboration and coordination with successful Applicants that become grantees of First Things First. Successful Applicants will be required to attend meetings and workgroups in the region being served to identify, develop and implement mechanisms around coordination and collaboration. Successful Applicants will also be required to share data with First Things First and the Regional Partnership Council that will be used for cross-regional analysis. Successful Applicants will also participate in cross-regional and statewide work that may include additional workgroups and meetings. In order to accomplish these tasks, Applicants should plan the appropriate budget that would include travel for monthly meetings within the regional area, four cross-regional meetings/workgroups held in various locations, and one statewide meeting to be held in Phoenix, Arizona. All travel related costs for these trainings and meetings should be included in the Applicant's budget and calculated using the State of Arizona travel policy as described on the budget narrative worksheet.

Any evaluation should be directly connected to the Goals, Key Measures, and the Performance Measures and should determine the extent to which the program has accomplished the stated goals and key measures. The evaluation should also measure program fidelity by assessing which activities were implemented and the quality, strengths and weaknesses of the implementation. Successful Applicants agree to participate in the First Things First evaluation and will meet the requirements of the evaluation including, but not limited to, timely and regular reporting and cooperation with all First Things First evaluation activities. Timely and regular reporting of all performance and evaluation data includes the electronic submission (through the First Things First secure web portal) of performance measures and other evaluation data as proposed by the Applicant in this Request for Grant Application. Performance measure data must be submitted in its raw form (e.g. number of children served/proposed service number = 52 actual children served/50 proposed service number).

Successful Applicants are also required to collaborate with the First Things First longitudinal evaluation. The provider must participate in child assessment activities associated with the longitudinal evaluation including tracking and reporting to First Things First data pertaining to participant attendance, enrollment, and demographic information, all of which must be maintained in a secure and anonymous manner. In addition, Applicants agree to allow First Things First and evaluation consultants of First Things First to observe program activities on site and obtain parent consent for data collection related to evaluation efforts.

In addition, key questions from the standardized tools that "link up" with established First Things First evaluation measures should be identified. Any "provider-created" evaluation tools must be approved by First Things First evaluation staff prior to use. Providers could also elect to use a standardized tool for evaluation (for those not already involved in a national model). However, expenses for the purchase of the tool, training to use it, and staff to complete the data collection will be included in the total budgeted amount available for the service.

Performance Measures are defined by First Things First to determine the key impacts of the strategies, programs and approaches being implemented. Applicants are expected to collect and report data to First Things First on the progress of achieving the Performance Measures. Performance Measures for purposes of this RFGA are as follows:

Performance Measures:

- Percentage of new centers providing care for infants and toddlers/proposed service numbers
- Number of new family child care providers providing care for infants and toddlers / proposed service numbers
- Number of new licensed child care settings
- Number of new certified home care setting
- Number of child care settings expanding to provide infant and toddler care
- Number of child care settings enrolled in Quality First

END OF REQUEST FOR GRANT APPLICATION

FTF-RC015-10-0092-00